FIVE HILLS REGIONAL HEALTH AUTHORITY

2003-2004

ANNUAL REPORT

HEALTHY CHOICES – HEALTHY PEOPLE

104-06808/

FIVE HILLS HEALTH REGION
455 Fairford Street East, Moose Jaw, Saskatchewan S6H 1H3

The Honourable J. Nilson
Minister of Health
Legislative Building
Regina, Saskatchewan
S4S 0B3

Dear Minister Nilson:

RE: Five Hills Health Region - 2003/2004 Annual Report

The Five Hills Regional Health Authority is pleased to provide its annual report to the Minister of Health and to the residents of the health region. This report provides the Region's audited financial status for the year ended March 31, 2004 as well as outlining the Region's activities and accomplishments for that period.

Yours truly,

Dale Toni
Chairperson

DT/dc

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Visit our Region's website at www.fhhr.ca

WHO WE ARE

MISSION, VISION, VALUES

A key component of the provincial government's strategic planning process is the publication of Department specific performance plans. The performance plan outlines Sask Health's vision, goals, objectives and performance measures for the coming year. A summary of the vision, goals and objectives for Sask Health in 2002/03 is as follows:

SASK HEALTH STRATEGIC PLAN/ACTION PLAN

VISION
Building a province of healthy people and healthy communities

Goal 1: Improved access to health services

- Responsive, coordinated Primary Health Care
- Reduce waiting times for surgical procedures
- Improve Emergency Medical Care
- Improved hospital, specialized services and long-term care

Goal 2: Effective health promotion and disease prevention

- Better promotion of health and disease prevention
- Improve the health of Northern and Aboriginal Communities

Goals 3: Retain, recruit and train health providers

- Improve utilization and availability of health human resources
- Develop representative work places
- Create healthier more effective work places

Goals 4: A sustainable, efficient, accountable and quality health system.

- Ensure quality, effective health care
- Appropriate governance, accountability and management for the health sector
- Sustain publicly funded and publicly administered Medicare

The Five Hills Regional Health Authority developed a statement of Mission, Vision, Values, Goals and Objectives in 2002/03. While these statements are unique to the Five Hills Health Region, they are consistent with the direction articulated in Sask Health's performance plan.

FIVE HILLS REGIONAL HEALTH AUTHORITY

MISSION

People helping people through quality services, education, co-operation, communication and healthy public policy.

VISION

Healthy choices – healthy people

VALUES

Respect and trust
Accountability and evidence-based decision-making
Collaboration and inclusion
Honesty and integrity
Dedication and compassion
Quality and holistic approach

Goal 1: Full Potential for Five Hills Regional Health Authority

The desired priority of Full Potential for Five Hills Regional Health Authority includes but is not limited to the following results:

- Moose Jaw Union Hospital reaches its full potential as a Level 1 Regional Centre
- Community hospitals in Assiniboia, Central Butte, and Gravelbourg reach their full potential.
- A co-ordinated primary health care system.
- Supportive Care services meet the needs of changing urban and rural demographics
- Facilities meet present and future needs.
- Public are confident that services are there when required.
    - People receive timely care in the most appropriate location.
    - Waiting times are reasonable.
    - Public know what services are available and how to access them.
    - Clients understand what may be expected from services offered.

Goal 2: Health promotion and Disease Prevention

The desired priority of Health Promotion and Disease Prevention includes but is not limited to the following results:

- An effective health promotion and disease prevention initiative
    - Address the determinants of health within our mandate.
- People have sufficient knowledge to enable them to make healthy choices.
    - Well-informed and knowledgeable clients and stakeholders.
- Appropriate community development activities.
- Healthy public policies.

Goals 3: Human Resources

The desired priority of Human Resources includes but is not limited to the following results:

- Five Hills Health Region is an employer of choice.
- Sustainable human resources.

Goals 4: A Sustainable Health System

The desired priority of a Sustainable Health System includes but is not limited to the following results:

- Effective, efficient, and appropriate use of resources
- An accountability reporting mechanism.
- Relationships with foundations, health care organizations and other stakeholders are well defined and effective,

GOVERNANCE AND ORGANIZATION

The *Regional Health Services Act, 2002* established the responsibilities and powers of the Minister of Health and Regional Health Authorities.

Responsibilities and Powers of the RHA:

- Assess health needs
- Develop operational plan
- Provide health services
- Coordinate health services
- Evaluate health services
- Promote health and wellness
- Any other that the Minister may direct

RHA Committee Structure:

The Five Hills Regional Health Authority has organized itself into the following Board Committees:

- CEO/Board Evaluation
- Executive
- Finance
- Planning
- Ethics Advisory Committee
- Mental Health and Addictions Services Advisory Committee

Contracted Health Care Organizations (HCO):

The Five Hills Regional Health Authority has contracted the following health care organizations and private providers to deliver health services:

- Angus Campbell Centre (HCO)
- Thunder Creek Rehabilitation Association (HCO)
- Canadian Mental Health Association – Moose Jaw Branch (HCO)
- Moose Jaw & District EMS
- Wald Ambulance
- Providence Place (HCO)
- St. Joseph Hospital/Foyer d'Youville (HCO)
- Extendicare (HCO)

Community Advisory Structure:

The Regional Health Services Act Section 28 states:

(1) A regional health authority shall establish one or more community advisory networks for the health region for the purpose of providing the regional health authority with advice respecting the provision of health services in the health region or any portion of the health region.

(2) The minister may provide directions to regional health authorities with respect to the establishment and composition of community advisory networks.

(3) Persons who participate in a community advisory network are not entitled to remuneration with respect to that participation.

Communities and organizations that our health region currently interacts includes but is not limited to the following:

- Central Butte Profiles Committee
- Assiniboia – Capital Project – Town Council
- Assiniboia Civic Improvement Association
- Department of National Defense – 15 Wing
- Housing Authorities
- Regional Economic Development Authorities – Moose Jaw, Assiniboia, Red Coat
- Red Coat School Division
- Borderland School Division
- Golden Plains School Division
- Moose Jaw Public School Division
- Moose Jaw Roman Catholic Separate School Division
- Thunder Creek School Division
- Davidson School Division
- Herbert School Division
- Prairie View School Division
- SIAST - Palliser Campus
- Briercrest College
- Valley View Centre
- Transition House
- Metis Nation
- File Hills Tribal Council
- Municipal Governments
- Central Butte Union Hospital Auxiliary
- Regency Manor Auxiliary
- Tugaske Auxiliary
- Eyebrow Auxiliary
- Elbow Auxiliary
- Craik Auxiliary
- Moose Jaw Union Hospital Auxiliary
- Ross Payant Nursing Home Auxiliary
- Assiniboia Union Hospital Auxiliary
- Pioneer Lodge Assiniboia Auxiliary
- Grasslands Health Centre Auxiliary
- Central Butte and District Foundation
- Craik and District Foundation
- Moose Jaw Health Foundation
- South Country Health Care Foundation
- Kincaid Foundation
- Grasslands Foundation (Rockglen)
- Lafleche Foundation
- Cayer Trust (Willow Bunch)
- Ludlow Trust (Assiniboia)
- Mossbank Trust
- Canadian Diabetes Association (local chapter)
- Canadian Cancer Society (local chapter)
- Canadian Mental Health Association (local chapter)
- Food Security Network
- John Howard Society
- Moose Jaw Families for Change
- Moose Jaw & District Senior Citizens Association
- Cosmo Senior Citizen's Centre
- Medical Advisory Committee
- Unions
- Emergency Response Planning Committee
- Moose Jaw and District Interagency Committee
- Family Support Worker Program (Assiniboia)

- Regional Intersectoral Committee
- Thunder Creek Rehabilitation Association
- Badlands Recreational Committee
- Child and Youth Interagency Committee
- Child Action Committee (Moose Jaw)
- Child Action Group (Assiniboia)
- Emergency Measures Organizations
- Moose Jaw Mental Health Housing Committee
- Mental Health and Addiction Services Advisory Committee
- Spiritual Care Committee
- Ethics Committee

The Five Hills Regional Health Authority has a network in place for receiving advice from a number and variety of communities. Primary Health Care development, with its significant community development component, will round out the existing network.

Regional Environmental Scan

FHHR indicators were derived from the Canadian Institute of Health Information's Structural Framework of Health Indicators from four broad categories of Health Status, Non-Medical determinants of Health, Health System Performance and Community and Health System Characteristics. The source of the data for these indicators is provided by Saskatchewan Health, Regional Hospitals, Sask. Population Health Dynamic Survey (SPHDS), Canadian Community Health Survey (CCHS), Breastfeeding Survey, FHHR Adult Survey, National Diabetes Surveillance Strategy (NDSS), and the FHHR Child & Youth Needs Assessment Survey of 2002 (CYNA).

Five Hills Health Region Demographics

The City of Moose Jaw accounts for the largest portion (62%) of the Region population. The population of the FHHR as of 2003 was 55,420.

About 23% of the FHHR residents live in towns and villages, 61% live in Moose Jaw and 16% live in RM's.

Health Status

Mortality: Cardiovascular disease (over 40/10,000 for FHHR), neoplasms, respiratory disease and injuries appear as the top four causes of death in FHHR and the province (1999).

Although death rates from various diseases are important, the measure of premature and preventable death is of more interest since programs and activities may reduce

these premature deaths along with associated morbidity. Injuries (over 145/10,000 for FHHR), neoplasms, cardiovascular disease and endocrine disease appear as the top four causes of PYLL in FHHR and the province (1999).

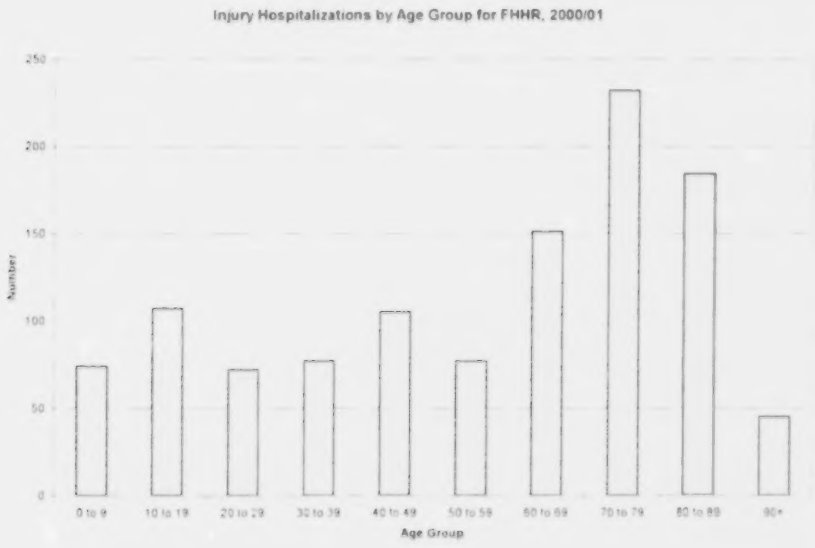
Morbidity: The single highest cause of hospitalization is cardiovascular disease (over 230/10,000 for FHHR) followed by digestive disease, respiratory disease, other and childbirth & complications (2001).

Diabetes: Hospitalizations due to diabetes are distributed through the lifespan from youth to old age. Complications of diabetes such as cardiovascular disease would be listed as separate hospitalization diagnoses.

- Between 4.8 to over 7% of Canadians nationally, over the age of 20, have diabetes (1998/99, NDSS).
- In Saskatchewan, based on 1996 figures, the overall prevalence rate of diabetes is 3.7 %. In 2001, the prevalence had risen to 4.1%. The likelihood of having diabetes is proportionate to age.
- FHHR had an overall prevalence rate of 4.4% (2001).

Asthma: Asthma hospitalizations are most common in children and young adults. In 2000/01, in FHHR asthma hospitalizations accounted for 1.1% of all hospitalizations. Saskatchewan Health estimates that exposure to environmental tobacco smoke raises a child's risk of asthma by 43% and of bronchitis by 46%.

Injury: In FHHR, injury hospitalizations for the elderly aged 70 to 79 have been higher than for the rest of the population. Regarding Child Injuries in Saskatchewan, for children under 20 years of age (SIPH, 2000/01), the hospitalizations breakdown includes: falls (23%), self-injury (5%), motor vehicle or traffic (12%), poison (8%) and other (52%). In the FHHR, 637 (6%) of all hospitalized injuries involved children 19 years and under (SK Health, 2001/02).



Life Expectancy: In 1997, life expectancy for both sexes for FHHR:

- 76.2 years for males at birth
- 81.8 for females at birth
- 16.3 years for males at age 65
- 20.7 for females at age 65

The province was very similar.

Disability-free life expectancy at birth: Canadians born in 1996 were expected to live free of any disability for 68.6 years of their life. For the same year, SK was at 68.3 years, and FHHR was at 68.2 years. Most major urban centres have high disability-free life expectancy at birth as compared to below-average disability-free life expectancy at birth in most of the Far North and rural Atlantic Canada.

Disability-free life expectancy at age 65: In 1996, Canadians aged 65 years were expected to have another 11.7 disability-free years left to live. For the same year, SK and FHHR were both at 12 years. Most high-density metropolitan areas have high disability-free life expectancy at age 65 as compared to below-average disability-free life expectancy at age 65 in most of Northern Canada. Disability-free life expectancy was not significantly different from the national average in the other health regions of Far Northwestern Canada, peer group F, which is comprised of health regions in Northern Canada, mainly in the Prairies, British Columbia and the territories.

Infant Mortality, Teens and Birth Weights: From 1997-2001, infant mortality in FHHR has been lower than the provincial average, most years.

- Range in FHHR is 1.9 – 8.2 per 1000, averaging at 5.4.
- The SK IMR ranges from 5.5 – 8.9 per 1000, with an average of 6.9.

- Most babies are born to mothers between 21 and 35 years of age in FHHR (Kids first, 2002/03).
- Teen pregnancies in the FHHR reached a peak in 1998 of 12.8 percent of all births.
- The rate increased from 6.7 percent of all births in 2001 to 7.6% in 2002/03.

High birth weights in the FHHR are down from the 1999 rate of 17.0 % (Saskatchewan 15%) to 15.2% in 2001 (Saskatchewan, 16.3% in 2001).

Low Birth-Weights (LBW) for FHHR for 2002/03 was 2.3% of all births (kids first). Differing crude birth rates between SK and the FHHR (FHHR consistently has a lower crude birth rate than SK Province), impact on this. Range of % LBW for FHHR: 4 – 6.7% (av. = 5.4; for SK: 5.0 – 5.2 % (av. = 5.1). (Source: SK Health, 2003).
Birthweights are impacted upon by smoking in pregnancy, race, parity, maternal size, socio-economic status, gender of baby, and gestational and maternal age.

Self-Rated Health Status: In FHHR, 59% of people rated their health as very good to excellent as compared to 56.8% in the province. (CCHS, 2000/01)
FHHR Health Satisfaction (SPHDS, 1999/00), 40% of residents are very satisfied with their health and 52% are somewhat satisfied.

Self/Life Satisfaction: In FHHR (CYNA, 2002), 85% of 10 to 14 year olds were satisfied with themselves and 77% of 15 to 19 year olds were too. 53% of FHHR residents are very satisfied with their lives.

Non-Medical Determinants of Health

Income and Social Status: Statistics Canada has unveiled (27th May 30, 2003) a new poverty measure, namely the Market Basket Measure. It looks at poverty rates by geography, taking into account rents and cost of essential food items, amongst others. Saskatchewan is about in the middle of the field at 13.9% of inhabitants living in "market basket" poverty (range: NFLD @ 23.4%, to Ont @ 11%). Local Market Basket Measures are unavailable at present.

In FHHR and SK in 2001 (Census) earnings were as follows:

- 13.7% of the FHHR families are single parent families
- average income for FHHR was $23,909 and $25,691 for SK
- Median family income was $48,864 for FHHR and $49,264 for SK
- Lone parent median income was $27,608 for FHHR and $24,787 for SK

Households on government assistance:
For FHHR, household use of food programs (2002 CYNA):

- 7.7% of 10 to 14 year olds
- 5.7% of 15 to 19 year olds
- 6.5% of 10 to 19 year olds

Education: From the 2001 Census:

- 27.1% of adults in FHHR and 27.1% in SK had less than a secondary education
- 25.6% in FHHR and 24.9% in SK had a secondary education
- 34.2% In FHHR and 30.7% in SK had a trade, diploma or some college/university
- 13.0% in FHHR and 17.2% in SK had a university degree

Physical Activity: For FHHR and SK for 2001 (CCHS):

- 41% (FHHR) and 44% (SK) were at least moderately active
- 51% (FHHR) and 49% (SK) were inactive
- 51% (FHHR) and 56% (SK) did physical activity regularly

For FHHR for 2002 (CYNA):

- 45.6% of 5 to 9 year olds did physical activity everyday (not including P.E.)
- 73.5% of 10 to 14 yr olds participated in physical activity at least three times a week
- 75.7% of 15 to 19 yr olds participated in physical activity at least three times a week, of these, 66% felt that level of physical activity kept their weight at an acceptable level

Body Mass Index: The CCHS of 2000/01 showed that in the FHHR for 12 to 65 year olds,

- 32.3% of residents were overweight
- 20.2% of all respondents being obese
- for a total of 52.5 of all residents carrying excess weight

For FHHR for 2002 (CYNA):

- 81% of 10 to 14 yr olds thought their weight was okay
- 66% of 15 to 19 yr olds thought their weight was okay
- 61% of 15 to 19 yr old females thought they needed to lose weight

Smoking: In FHHR in 2000/01 (CCHS),

- 25% of adults between the ages of 12 to 65 smoked
- 27% of adults of the same age group in the province

For FHHR for 2002 (CYNA):

- 5% of 5 to 9 yr olds have tried smoking
- 21% of 10 to 14 yr olds smoke
- Of the 10 to 14 yr olds who smoke, 27% smoke daily
- 43% of 15 to 19 yr olds smoke
- Of the 15 to 19 yr olds who smoke, 48% smoke daily

MAJOR INITIATIVES / ACCOMPLISHMENTS

The Five Hills Regional Health Authority undertook a number of major initiatives in 2003/04 including:

- The Five Hills Regional Health Authority has drafted its first **Strategic Plan**;
- The Region has initiated a plan for **primary health care** that includes the geographic areas of Central Butte, Gravelbourg, Assiniboia and Moose Jaw. Cross regional teams will also be established to focus on Diabetes, Mental Health/ Addictions, injuries and cardio-vascular health;
- The Region has worked closely with the province in developing a plan for **health promotion** – to be released in coming months;
- Approval was received to establish a **fixed CT scanner** at Moose Jaw Union Hospital (target for August installation);
- Approval was granted to establish a **satellite renal dialysis service** at Moose Jaw Union Hospital (target for October/November implementation);
- The integration of Regency Manor and Central Butte Union Hospital into the new **Central Butte Regency Hospital** was completed;
- The addition of long term care beds to the **Assiniboia Union Hospital** and upgrade to building systems has been initiated with completion targeted for February 2005;
- The **Telehealth** project has been initiated in the region – with the first site established at Moose Jaw Union Hospital;
- A **communicable disease contingency plan** has been established for the region;
- The region appropriately responded to a **West Nile Virus outbreak**.
- A **West Nile Virus Serosurvey** for FHHR, was undertaken in 2004;
- A region-wide intersectoral **needs assessment of youth** was compiled and released to all agencies involved;
- The region participated as a pilot site with the **Saskatchewan Surgical Care Network:**
- The Five Hills Regional Health Authority provided support for the **People for a Smoke Free Moose Jaw**, in successfully establishing public places in Moose Jaw as smoke-free;
- **Recruitment** activities for specialists has resulted in bringing the region within one specialist of the target set to optimally serve the population (Psychiatry, Urology, Pathology, Family Practice, General Surgery, Anaesthesia) ;

- The Five Hills Regional Health Authority established a **South Regions Forum** to promote dialogue and planning in southern Saskatchewan to improve the experience of patients as they are transferred from community hospitals, to regional hospitals, to tertiary care and back home with appropriate supports. Planning is also underway to explore itinerant services and specialized services that can visit or link in via telehealth;
- The region has been involved in **provincial IT planning and implementation** – leading up to the future electronic health record;
- The region has developed a **Quality Improvement Unit** with strong linkages to the Health Quality Council.

PROGRESS AND RESULTS

In response to *The Action Plan for Saskatchewan Health Care,* released in December 2001, Saskatchewan Health developed a new *accountability framework* that defines and clarifies the performance relationship between major third parties, such as the regional health authorities (RHAs), and the province. The Accountability Document was a product of this work and was intended to clarify the relationship between the province and the RHAs, to articulate the specific organizational, program and service expectations of the RHAs for the 2003-04 fiscal year, and to link these expectations to funding levels.

At the time the Accountability Document was developed, it was acknowledged that the process of establishing and managing a set of service and performance expectations matched to a funding framework is an evolutionary process and that this document would be subject to review and amendment as required through the period under consideration.

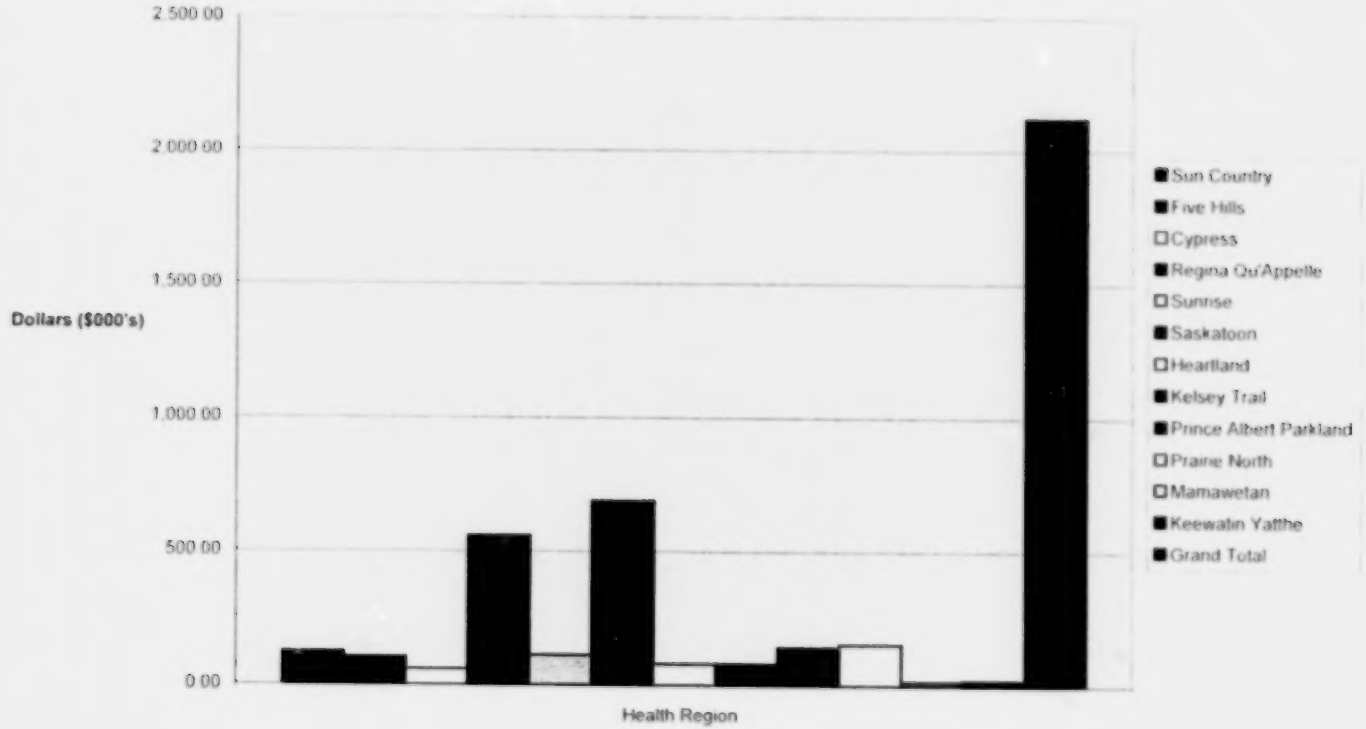
Reporting Requirements: In 2003-04, the department focused on two areas regarding reporting on indicators:

- Cataloguing, documenting and integrating our existing provincial data sources to ensure that data collection efforts are not duplicated across our existing systems and that data capture and reporting processes are as streamlined and consistent as possible;

- Engaging RHA staff in a consultative process in each program area to identify opportunities to make the reports that are available to RHAs (both existing and new) more useful, accessible and meaningful, and to increase the value derived from our information resources.

This section is a compilation of a number of performance measures and comparative data that relates to a variety of indicators contained in the accountability document.

ABSENT HOURS PAID



AVERAGE LENGTH OF STAY OF MENTAL HEALTH INPATIENT CLIENTS COMPARED TO EXPECTED LENGTH OF STAY

Interpretation - Rationale and notes for interpretation:

The average length of stay for clients admitted to an acute care/psychiatric hospital for mental illness as compared to expected length of stay as established through the CIHI database. Higher than average lengths of hospital stay for persons with serious mental illness may reflect inadequate community service supports.

Average length of stay is determined by not only the simple arithmetic mean but as well by a case mix ratio that takes into account diagnosis and severity of mental illness as a component to establish an expected length of stay value.

Separations, days, expected length of stay for Saskatchewan psychiatric in-patient facilities that report to CIHI 2001-02

Regional Health Authority	Separations	Total Days	ALOS	Total ELOS Days	Avg ELOS	Difference *1
Sun Country	147	2,676	18.2	1,702.9	11.6	(6.62)
Five Hills	411	4,669	11.4	4,438.8	10.8	(0.56)
Cypress	228	2,821	12.4	2,331.4	10.2	(2.15)
Regina Qu' Appelle	1,163	20,073	17.3	15,267.6	13.1	(4.13)
Sunrise	227	4,803	21.2	2,851.9	12.6	(8.60)
Saskatoon	1,306	19,134	14.7	18,989.8	14.5	(0.11)
Prince Albert Parkland	867	11,110	12.8	11,987.5	13.8	1.01
Prairie North	455	5,863	12.9	5,227.2	11.5	(1.40)

*1 Difference = Avg ELOS - ALOS

ELOS = Expected Length of Stay
ALOS = Average Length of Stay

Outpatient Alcohol and Drug Services by Case Disposition

from April 1, 2002 to March 31, 2003

Regional Health Authority	Case Disposition									Total Case Disposition Completed	Total Case Disposition Incomplete	Grand Total	Successful Completion Rate
	Completed	Staff Terminated	Client Terminated	Transferred	Completed & Transferred	Fiscal Yearend	Screening/ Referral	Deceased	Other				
Sun Country	65	28	177	11	4	88	195	1	4	69	504	573	24.2
Five Hills	**82**	**8**	**164**	**41**	**3**	**152**	**181**	**1**	**8**	**85**	**565**	**650**	**28.5**
Cypress	78	60	116	19	1	157	99	0	1	79	452	531	28.8
Regina Qu' Appelle	655	106	546	16	21	349	700	0	9	676	1726	2402	50.3
Sunrise	97	48	124	75	8	187	161	0	2	105	597	702	29.8
Saskatoon	318	156	856	338	97	651	573	4	25	415	2603	3018	23.5
Heartland	124	34	65	13	19	91	105	0	1	143	309	452	56.1
Kelsey Trail	148	8	82	10	5	442	135	3	22	153	702	855	60.5
Prince Albert Parkland	132	55	271	132	15	354	179	0	6	147	997	1144	24.3
Prairie North	201	66	276	42	10	332	328	2	63	211	1097	1308	36.2
Mamawetan Churchill River	65	58	145	34	12	130	66	0	9	77	442	519	24.5
Keewatin Yatthe	43	28	86	37	42	109	42	0	11	85	307	392	37.0
Athabasca	3	5	0	1	0	3	1	0	0	3	10	13	33.3
MACSI (PA)	0	3	55	95	29	77	14	1	54	29	299	328	15.9
MACSI (Saskatoon)	5	27	38	66	7	53	3	1	0	12	188	200	8.4
MACSI (Regina)	16	0	73	8	35	138	1	0	11	51	231	282	38.6
Total	**2032**	**684**	**3067**	**930**	**308**	**3311**	**2780**	**13**	**226**	**2380**	**10979**	**13359**	**33.3**

Note

All figures are service based and include principal and collateral clients

Figures include only outpatient services and exclude methadone, St. Louis Inshore p. and SGI outpatient services

Successful Completion Rate = [(Completed + Completed and Transferred) / (Grand Total - (Fiscal Yearend + Other + Screening/Referral + Deceased + Others)] * 100%

PROBLEM GAMBLING OUTPATIENT SERVICES BY CASE DISPOSITION
FROM APRIL 1, 2002 TO MARCH 31, 2003

Regional Health Authority	Case Disposition								Total Case Disposition Completed	Total Case Disposition Incomplete	Grand Total	Successful Completion Rate
	Completed	Staff Terminated	Client Terminated	Transferred	Completed & Transferred	Fiscal Yearend	Screening/ Referral	Deceased				
Sun Country	2	1	5	0	0	5			2	11	13	25.00
Five Hills	4	2	11	0	0	28			4	41	45	23.53
Cypress	1	1	6	2	0	4			1	13	14	10.00
Regina Qu' Appelle	1	21	49	1	0	92			1	163	164	1.39
Sunrise	5	0	9	0	0	8	1		5	18	23	35.71
Saskatoon	25	1	79	8	0	79	1	1	25	169	194	22.12
Heartland	5	0	0	0	0	4			5	4	9	100.00
Kelsey Trail	0	0	2	0	1	13			7	15	22	77.78
Prince Albert Parkland	15	0	14	0	0	16			15	30	45	51.72
Prairie North	3	1	38	0	0	7			3	46	49	7.14
Mamawetan Churchill River	0	0	2	0	0	0			0	2	2	0.00
Keewatin Yatthe	1	0	0	0	0	0			1	0	1	100.00
Athabasca	0	0	0	0	0	0			0	0	0	0.00
Total	69	27	215	11	1	256	2	1	69	512	581	21.43

Note All figures are service based and include principal and collateral clients

INFECTIOUS DISEASES:

CHLAMYDIA RATES

Interpretation - Rationale and notes for interpretation:

Genital chlamydia case rates are a proxy for high risk, unprotected sexual activity. The information may be loosely associated with the effectiveness of public health messaging on disease prevention and harm reduction, adequate treatment of cases and follow up to locate, test and treat infected sexual contacts. This is a reportable communicable disease therefore case information is accessible from two sources – health provider and laboratory.

Chlamydia: Rates per 1,000

	FHHR			SASK		
Year	**Males**	**Females**	**Total**	**Males**	**Females**	**Total**
2001	2.75	2.06	1.79	2.12	4.05	3.09
2002	2.40	2.47	1.77	2.51	4.53	3.53
2003	2.15	7.58	3.09	2.70*	4.73*	3.73*

* Preliminary data

Pertussis: FHHR statistics

	2001	2002	2003
Number	7	154	53
Rate per 10,000	1.2	27.3	9.6
General Population	56,535	56,420	55,246

The significance of these diseases is that considerable time and staff resources are needed in following up cases and contacts. Also, potential for severe disease in the very young or immunocompromised. Pertussis in adults and adolescents is thought to be under-diagnosed. [A relatively new vaccine against pertussis (Adacel) is available for people aged 7-54 years. School-going children ≥7 years of age, receive Adacel as part of the publicly funded vaccine programme].

Hepatitis C: FHHR statistics

	2001	2002	2003
Number	15	25	15
Rate per 10,000	2.7	4.4	2.7
General Population	56,535	56,420	55,246

A harm reduction program for injection drug users was established by Public Health in 2002. It includes appropriate immunizations, serological testing, counselling and referrals to addictions, social services, physicians, and the availability of a needle exchange program.

HIV: FHHR statistics

	2001	2002	2003
Number	1	0	0
Rate per 10,000	0.2	0	0
General Population	56,535	56,420	55,246

INFLUENZA IMMUNIZATION RATES FOR OLDER ADULTS

Interpretation - Rationale and notes for interpretation:

Immunizations are a good, solid, reliable indicator of prevention. Immunization data facilitates the control and elimination of vaccine preventable diseases in Canada by ensuring the provision of information and knowledge necessary to achieve the best possible immunization coverage for Canadians. Vaccine-preventable diseases have certain attributes that make them very suitable candidates for clearly defined national goals and targets: currently existing control programs of demonstrated effectiveness, measurable outcomes, a clear linkage of resources with strategies, and indicators for surveillance already in place.

Influenza
Saskatchewan Immunization Program
Program Summary
2002 - 2003

This is the percentage of adults aged 65 and older who received an influenza (flu) shot. Multiple service providers including public health nurses, physicians, and personnel working in licensed special care homes provide flu shots.

Adults' age 65 and older should receive one dose each year.

Health Region	# of Adults 65+	# of Adults 65+ Immunized	% of Adults 65+ Immunized
Five Hills	10,389	6,794	65%
Cypress[1]	8,247	4,688	57%
SASK	**148,433**	**92,750**	**62%**

[1] Numerator and denominator include services provided by RHA and First Nations health care providers and provided to residents of the RHA including First Nations individuals who may reside on or off reserve.

PUBLIC HEALTH INSPECTIONS – JANUARY 1, 2003 TO DECEMBER 31, 2003

Interpretation - Rationale and notes for interpretation:

Public health regulatory programs commonly use routine on-site inspections to determine compliance with regulations. While inspection frequencies vary among jurisdictions, Health's longstanding objective has been to reach at least one inspection annually of licensed facilities. While public water supplies are not licensed, they are regulated (commencing in 2003) and will be inspected annually.

Health Region	Type of Facility[1,3] FEE – Food Eating Establishment LA – Licensed Accommodations SWT – Swimming Pools/Water Themes	Number of Facilities	Inspection Rate (%) (Facilities receiving at least one annual inspection)
Five Hills	FEE	289	81.31
	LA	100	78.00
	SWT	46	100.00
Cypress	FEE	344	28.20
	LA	154	16.23
	SWT	45	86.67

NOTES:

1. RHAs (through their public health inspectors) are responsible for inspecting a number of facility types. For purposes of this reporting period, only 3 facility types were chosen (public eating establishments, licensed accommodations, swim pools).
2. Saskatoon RHA has advised that it is unable to confirm accuracy of its inspection rate due to problems with the Public Health Inspector Information System.
3. RHAs advise that reporting in future years should be done on a fiscal basis and that they may choose other facility types to report on.

Child and Youth (age 0-19) Injury Hospitalization Rates, by Regional Health Authority, 2001-02, per 1,000

	Males			Females		
	n	Rate	95% CI	n	Rate	95% CI
SASKATCHEWAN	**1543**	**10.2**	**9.7-10.7**	**955**	**6.6**	**6.2-7.0**
Sun Country	115	14.7	12.0-17.4	83	11.1	8.7-13.4
Five Hills	**116**	**15.0**	**12.3-17.8**	**66**	**9.2**	**7.0-11.4**
Cypress	75	12.0	9.3-14.7	39	6.4	4.4-8.5
Regina Qu'Appelle	378	10.8	9.7-11.8	222	6.7	5.8-7.5
Sunrise	91	12.4	9.9-15.0	54	7.5	5.5-9.5
Saskatoon	324	7.9	7.0-8.7	188	4.8	4.1-5.5
Heartland	72	10.8	8.3-13.3	41	6.4	4.4-8.3
Kelsey Trail	70	11.1	8.5-13.7	32	5.2	3.4-7.0
Prince Albert Parkland	114	9.2	7.5-10.9	62	5.2	3.9-6.5
Prairie North	92	7.4	5.9-8.9	70	6.0	4.6-7.4
Mamawetan Churchill River*	96	20.2	16.1-24.2	78	16.9	13.1-20.6
Keewatin Yatthe	26	10.1	6.2-14.0	24	10.1	6.0-14.1
Athabasca	4	7.4	0.1-14.6	10	17.6	6.7-28.5

* 1999/00 data was used for MCR, in order to be fully comparable with other regions, as data after 1999/00 does not include hospitalizations to SK residents in Flin Flon, Manitoba (this gap is significant for child and youth injury data in MCR, therefore 1999/00 data was utilized).

ACUTE CARE WEIGHTED SEPARATIONS & DAY SURGERY CASES RETAINED IN THE REGION

The purpose of this indicator is for regions to provide information about their acute care retention rates. It also identifies something about the population and the region's service provision.

2001-02 Acute Inpatient and Day Surgery Separations

RHA of Residence		Regional Health Authority of Hospitalization															
		1	2	3	4	5	6	7	8	9	10	11	12	13	Out of Province	Total	% Going to Other RHAs
1	Sun Country	6,843.47	212.38	13.66	6,513.21	122.23	188.87	4.00	8.00	5.00	7.00	1.00	-	-	268.04	14,226.86	51.90%
2	Five Hills	24.29	10,336.76	142.50	3,380.52	12.50	600.60	23.80	9.00	5.00	7.00	-	-	-	154.36	14,695.83	29.66%
3	Cypress	8.00	162.50	7,338.50	1,131.50	8.50	1,070.00	49.00	3.00	5.00	8.00	-	-	-	863.50	10,638.50	31.06%
4	Regina Qu'Appelle	191.24	192.64	30.34	50,618.46	552.15	1,053.89	17.53	25.38	26.00	21.50	3.00	-	-	698.84	53,420.77	5.25%
5	Sunrise	21.53	29.62	8.00	3,807.95	11,421.88	1,389.07	9.49	23.22	11.00	4.98	1.00	-	-	299.66	17,013.40	32.87%
6	Saskatoon	33.00	43.42	35.47	1,176.77	183.86	45,003.84	138.72	204.00	800.71	152.60	6.00	4.00	-	668.00	48,003.89	6.25%
7	Heartland	8.00	22.10	392.78	80.15	2.00	5,158.98	3,145.04	10.00	14.00	471.82	-	-	-	421.92	10,735.79	61.16%
8	Kelsey Trail	6.47	7.00	6.16	216.77	131.88	3,237.75	10.47	5,943.86	836.40	22.00	7.00	-	-	104.90	10,536.72	43.58%
9	Prince Albert Parkland	2.00	7.58	6.64	78.18	7.00	3,807.22	14.35	328.54	10,241.23	285.00	23.48	6.00	-	172.74	14,980.21	31.68%
10	Prairie North	8.00	7.00	7.00	66.29	10.00	3,087.22	54.80	10.00	98.82	9,513.10	3.00	1.00	-	615.88	14,478.11	34.29%
11	Mamawetan Churchill River	-	3.00	1.00	18.00	5.00	1,024.56	1.00	9.00	1,018.84	7.00	1,062.52	12.00	-	64.00	3,246.92	67.28%
12	Keewatin Yatthe	-	-	-	10.00	-	1,904.00	2.00	-	54.00	52.00	13.00	205.00	-	102.00	2,262.00	78.16%
13	Athabasca Health Authority	1.00	-	-	6.00	-	169.00	-	-	197.00	2.00	6.00	1.00	-	7.00	389.00	100.00%
All Saskatchewan Residents		7,144.00	11,025.00	7,976.00	67,170.00	12,454.00	67,795.00	4,473.00	6,577.00	12,873.00	11,028.00	1,126.00	518.00	-	4,470.00	214,629.00	24.07%
Percent of Total		3.33%	5.14%	3.72%	31.30%	5.80%	31.59%	2.08%	3.06%	6.00%	5.14%	0.52%	0.24%	0.00%	2.08%	100.00%	
	Out of Province Residents	119.00	170.00	149.00	1,095.00	1,250.00	1,273.00	74.00	74.00	239.00	1,154.00	9.00	7.00	-		7,613.00	
Total Saskatchewan Hospitals		7,263.00	11,195.00	8,125.00	68,265.00	13,704.00	69,068.00	4,547.00	6,651.00	13,112.00	14,182.00	1,135.00	525.00	-		217,772.00	

2001-02 Acute Inpatient and Day Surgery Weighted Cases

RHA of Residence		Regional Health Authority of Hospitalization															
		1	2	3	4	5	6	7	8	9	10	11	12	13	Out of Province	Total	% Going to Other RHAs
1	Sun Country	5,070.63	105.62	0.08	5,240.53	60.27	146.27	13.84	5.30	5.05	5.84	6.60			362.98	**11,021.60**	54.99%
2	Five Hills	23.58	6,421.08	65.97	2,972.89	8.66	584.39	22.36	4.17	3.56	3.24	-			441.01	**10,540.70**	39.18%
3	Cypress	4.88	55.81	5,130.83	1,277.86	3.97	1,092.58	22.70	1.36	2.83	5.01				1,068.23	**8,666.16**	40.79%
4	Regina Qu'Appelle	120.97	97.19	15.91	35,731.83	350.72	795.81	11.79	37.56	10.82	11.94	3.21			1,068.41	**38,256.16**	6.60%
5	Sunrise	14.15	17.53	6.76	3,671.66	9,158.75	1,276.66	5.22	14.81	18.86	2.61	0.76			388.03	**14,575.68**	37.16%
6	Saskatoon	22.78	20.43	20.41	836.27	106.76	35,107.67	82.44	116.17	208.81	91.98	2.81	2.78		1,206.17	**38,351.01**	7.15%
7	Heartland	9.48	11.36	232.91	65.55	0.74	3,842.19	3,473.85	6.84	10.79	238.34				526.50	**8,423.75**	58.77%
8	Kelsey Trail	3.60	5.98	1.72	136.98	68.56	3,665.68	4.39	4,475.01	457.22	9.40	3.47			261.16	**8,430.77**	46.94%
9	Prince Albert Parkland	0.89	0.64	2.72	79.00	6.51	3,537.31	8.36	236.53	7,042.02	222.40	13.90	3.40		271.94	**11,423.75**	38.43%
10	Prairie North	1.98	3.38	7.35	30.17	7.22	3,621.75	54.91	6.99	68.35	6,816.73	1.43	0.70		865.07	**11,502.02**	40.74%
11	Mamawetan Churchill River	-	0.61	0.42	16.24	2.21	971.55	0.69	9.33	505.53	4.54	686.33	8.83		112.72	**2,344.56**	70.74%
12	Keewatin Yatthe	-	-	-	3.77	-	674.78	1.07	-	17.80	308.39	8.69	361.32		133.36	**1,508.69**	76.05%
13	Athabasca Health Authority	0.00	-	-	11.14	-	150.66	-	-	108.10	0.39	8.38	0.88	-	4.14	**284.48**	100.00%
All Saskatchewan Residents		**5,270.43**	**6,786.23**	**5,507.73**	**50,133.86**	**9,774.38**	**55,367.21**	**3,701.21**	**4,891.47**	**8,441.15**	**7,720.89**	**724.64**	**377.96**		**6,628.16**	**165,327.12**	**27.44%**
Percent of Total		**3.19%**	**4.10%**	**3.33%**	**30.32%**	**5.91%**	**33.49%**	**2.24%**	**2.96%**	**5.11%**	**4.67%**	**0.44%**	**0.23%**	**0.00%**	**4.01%**	**100.00%**	
	Out of Province Residents	75.71	82.83	92.87	887.64	602.76	1,034.98	33.00	48.07	141.79	1,889.62	4.95	4.46	-		**4,909.67**	
Total Saskatchewan Hospitals		**5,346.14**	**6,869.06**	**5,600.60**	**51,021.50**	**10,377.13**	**56,402.19**	**3,745.21**	**4,939.53**	**8,584.95**	**9,610.51**	**729.59**	**382.42**	-		**170,236.79**	

2001-02 Acute Inpatient Separations

RHA of Residence		Regional Health Authority of Hospitalization														
		1	2	3	4	5	6	7	8	9	10	11	12	13	Out of Province	Total	% Going to Other RHAs
1	Sun Country	5,792.80	332.93	32.66	2,853.95	52.23	100.07	3.00	8.00	4.00	6.00	1.00	-	-	268.04	**9,214.68**	37.14%
2	Five Hills	23.29	5,768.09	67.00	1,405.56	10.00	306.46	22.50	3.00	4.00	6.00	-	-	-	154.86	**7,768.06**	25.74%
3	Cypress	7.00	106.00	4,646.00	548.50	5.00	614.50	30.00	2.00	4.00	7.00	-	-	-	861.50	**6,831.50**	31.99%
4	Regina Qu'Appelle	174.91	135.26	26.34	24,681.69	347.07	575.33	15.33	18.38	13.00	13.00	3.00	-	-	690.84	**26,694.15**	7.54%
5	Sunrise	20.53	18.62	2.00	1,665.31	8,098.13	747.93	7.51	18.22	6.00	2.00	1.00	-	-	290.66	**10,877.91**	25.55%
6	Saskatoon	33.00	23.42	26.37	505.87	120.26	25,127.76	89.48	100.75	181.50	101.34	6.00	3.00	-	658.60	**26,976.35**	6.84%
7	Heartland	8.00	15.10	217.78	38.20	1.00	2,447.79	3,699.26	7.00	9.00	220.79	-	1	-	421.92	**7,105.84**	47.94%
8	Kelsey Trail	6.47	4.00	3.16	85.23	91.31	1,825.81	10.47	4,308.68	364.84	11.00	7.00	-	-	104.96	**6,852.93**	37.13%
9	Prince Albert Parkland	1.00	7.58	5.69	19.69	6.00	2,104.42	11.35	225.97	5,769.86	173.00	23.38	6.00	-	172.74	**8,546.78**	32.59%
10	Prairie North	4.00	3.00	6.00	35.00	9.00	2,121.37	51.80	9.00	77.00	6,501.87	3.00	1.00	-	615.88	**9,439.92**	31.12%
11	Mamawetan Churchill River	-	1.00	1.00	18.00	4.00	640.56	1.00	7.00	549.80	5.00	1,062.52	12.00	-	64.00	**2,368.88**	55.09%
12	Keewatin Yatthe	-	-	-	5.00	-	557.00	1.00	-	19.00	367.00	13.00	264.00	-	159.00	**1,015.00**	69.41%
13	Athabasca Health Authority	1.00	-	-	6.00	-	110.00	-	-	126.00	1.00	6.00	1.00	-	7.00	**252.00**	100.00%
All Saskatchewan Residents		**6,072.00**	**6,382.00**	**5,034.00**	**31,888.00**	**8,744.00**	**37,279.00**	**3,943.00**	**4,708.00**	**7,152.00**	**7,415.00**	**1,126.00**	**515.00**	**-**	**4,470.00**	**124,531.00**	**22.96%**
Percent of Total		**4.88%**	**4.96%**	**4.04%**	**25.61%**	**7.02%**	**29.94%**	**3.17%**	**3.78%**	**5.74%**	**5.95%**	**0.90%**	**0.42%**	**0.00%**	**3.59%**	**100.00%**	
	Out of Province Residents	114.00	106.00	153.00	700.00	551.00	790.00	71.00	65.00	141.00	1,764.00	9.00	7.00	-		**4,392.00**	
Total Saskatchewan Hospitals		**6,186.00**	**6,288.00**	**5,168.00**	**32,588.00**	**9,295.00**	**38,069.00**	**4,014.00**	**4,773.00**	**7,293.00**	**9,179.00**	**1,135.00**	**525.00**	**-**		**128,923.00**	

2001-02 Acute Inpatient Days

RHA of Residence		Regional Health Authority of Hospitalization															
		1	2	3	4	5	6	7	8	9	10	11	12	13	Out of Province	Total	% Going to Other RHAs
1	Sun Country	28,315.25	389.38	18.66	18,771.82	156.42	549.22	77.00	22.00	12.00	29.00	4.00			1,603.81	49,943.34	11.11%
2	Five Hills	133.58	28,295.07	82.00	9,227.95	42.00	2,081.58	350.96	17.00	1.00	35.00				1,543.86	41,734.50	32.44%
3	Cypress	23.00	63.00	26,513.00	3,218.00	25.00	385.00	153.00	3.00	6.00	17.00				1,618.50	30,879.50	14.12%
4	Regina Qu'Appelle	156.17	348.81	76.33	150,367.58	1,434.82	2,954.83	44.33	80.13	19.00	89.00	3.00			3,683.42	160,897.71	6.54%
5	Sunrise	85.42	77.62	54.00	12,076.93	44,548.85	4,939.46	35.41	74.09	128.00	6.00	2.00			1,732.81	63,557.48	29.92%
6	Saskatoon	101.00	89.52	153.03	3,100.60	374.80	156,133.98	357.24	533.28	850.07	491.63	9.00	10.00		3,831.03	166,633.65	6.36%
7	Heartland	18.00	30.02	1,153.12	188.96	2.00	33,584.69	19,462.91	80.00	80.00	730.33				2,175.24	57,432.27	58.00%
8	Kelsey Trail	19.88	22.00	3.00	899.57	298.11	11,580.33	16.47	23,810.91	1,993.93	33.00	16.00			576.92	38,901.40	47.25%
9	Prince Albert Parkland	2.00	35.38	6.00	224.65	22.00	13,576.33	38.35	1,296.48	34,436.64	1,132.00	41.92	16.00		944.36	51,743.12	14.43%
10	Prairie North	10.00	12.00	55.00	154.00	24.00	13,321.60	241.73	55.00	105.00	33,386.01	3.00	3.00		4,677.80	51,224.83	13.82%
11	Mamawetan Churchill River		31.00	2.00	137.00	9.00	3,959.72	3.00	22.00	1,923.40	16.00	1,375.05	13.00		454.00	9,954.20	66.10%
12	Keewatin Yatthe				30.00		7,561.00	6.00		44.00	1,257.00	70.00	1,804.00		641.00	6,372.00	71.74%
13	Athabasca Health Authority	3.00			33.00		686.00			455.00	1.00	30.00	9.00		30.00	1,268.00	100.00%
All Saskatchewan Residents		**29,468.00**	**29,703.00**	**28,334.00**	**198,993.00**	**46,793.00**	**229,736.00**	**20,586.00**	**26,485.00**	**39,802.00**	**37,125.00**	**3,523.00**	**1,870.00**		**27,123.00**	**719,541.00**	**23.46%**
Percent of Total		**4.10%**	**4.13%**	**3.94%**	**27.66%**	**6.50%**	**31.93%**	**2.86%**	**3.68%**	**5.53%**	**5.16%**	**0.49%**	**0.26%**	**0.00%**	**3.77%**	**100.00%**	
	Out of Province Residents	400.00	528.00	372.00	3,299.00	1,850.00	3,151.00	186.00	239.00	595.00	8,781.00	28.00	16.00			20,225.00	
Total Saskatchewan Hospitals		**29,868.00**	**30,231.00**	**28,706.00**	**202,292.00**	**48,623.00**	**233,887.00**	**20,772.00**	**26,724.00**	**40,397.00**	**45,906.00**	**3,551.00**	**1,886.00**			**712,643.00**	

2001-02 Acute Inpatient Weighted Cases

RHA of Residence		Regional Health Authority of Hospitalization															
		1	2	3	4	5	6	7	8	9	10	11	12	13	Out of Province	Total	% Going to Other RHAs
1	Sun Country	4,910.12	88.10	6.52	4,573.85	45.10	124.78	13.59	5.30	2.83	5.59	0.60	-	-	362.98	**10,139.38**	51.57%
2	Five Hills	23.11	5,651.36	50.83	2,595.32	8.09	519.99	22.12	3.80	3.42	2.99	-	-	-	441.01	**9,321.55**	39.47%
3	Cypress	4.65	80.86	4,673.97	1,157.80	3.89	989.53	20.81	1.26	2.64	4.94	-	-	-	1028.23	**7,976.55**	41.38%
4	Regina Qu'Appelle	118.02	85.01	15.29	31,345.40	310.91	683.41	11.29	16.42	8.67	10.69	1.21	-	-	1190.41	**33,796.74**	6.96%
5	Sunrise	14.04	14.92	6.51	3,275.18	8,587.47	1,143.04	4.85	13.78	17.88	1.82	0.70	-	-	388.03	**13,468.15**	36.24%
6	Saskatoon	22.43	22.43	24.79	749.56	94.20	31,594.50	70.77	94.89	172.14	82.38	2.81	2.75	-	1,208.17	**34,123.32**	7.41%
7	Heartland	5.48	9.80	214.61	36.92	0.69	3,281.94	3,409.08	5.80	9.53	190.16	-	-	-	526.50	**7,710.51**	55.79%
8	Kelsey Trail	4.60	4.20	1.27	134.65	60.79	2,735.32	4.39	4,180.91	373.44	7.88	3.43	-	-	201.16	**7,701.07**	45.59%
9	Prince Albert Parkland	0.69	6.64	2.59	72.17	6.30	3,158.87	7.80	217.95	6,256.83	199.01	13.90	5.49	-	274.99	**10,218.20**	38.77%
10	Prairie North	1.98	2.80	7.19	45.53	6.99	3,214.28	54.40	6.74	60.99	6,274.09	1.35	0.70	-	865.07	**10,541.30**	40.48%
11	Mamawetan Churchill River	-	5.95	0.42	32.95	2.07	892.98	0.69	8.38	416.77	4.14	686.33	8.83	-	112.72	**2,172.32**	68.41%
12	Keewatin Yatthe	-	-	-	2.94	-	590.94	0.87	-	12.16	277.71	5.69	161.32	-	135.76	**1,387.42**	73.96%
13	Athabasca Health Authority	0.69	-	-	31.14	-	140.73	-	-	93.74	0.29	8.48	0.88	-	4.14	**259.59**	100.00%
All Saskatchewan Residents		**5,105.80**	**5,978.06**	**5,005.97**	**44,123.41**	**9,126.48**	**49,069.82**	**3,620.66**	**4,561.27**	**7,430.12**	**7,061.73**	**724.64**	**377.96**		**6,628.16**	**148,816.98**	**27.40%**
Percent of Total		**3.43%**	**4.02%**	**3.36%**	**29.65%**	**6.13%**	**32.97%**	**2.43%**	**3.07%**	**4.99%**	**4.75%**	**0.49%**	**0.25%**	**0.00%**	**4.45%**	**100.00%**	
	Out of Province Residents	74.79	73.68	89.96	812.85	465.08	938.29	43.27	46.57	125.47	1,658.88	4.95	3.46			**4,338.25**	
Total Saskatchewan Hospitals		**5,180.58**	**6,051.75**	**5,095.94**	**44,936.27**	**9,591.55**	**50,008.11**	**3,663.93**	**4,609.84**	**7,555.60**	**8,720.61**	**729.59**	**382.42**			**146,526.17**	

ACUTE CARE ACTIVITY INDICATORS 1991/1992 TO 2001/2002

The purpose of this indicator is for regions to provide in their annual report a comparison of the inpatient average length of stay to that of similar regions.

Indicator	1991/ 1992	1992/ 1993	1993/ 1994	1994/ 1995	1995/ 1996	1996/ 1997	1997/ 1998	1998/ 1999	1999/ 2000	2000/ 2001	2001/ 2002	% Change 1991/1992 to 2001/2002
Medical Cases												
Inpatient Separations	7,958	7,550	7,589	6,200	5,430	5,069	4,972	4,630	4,686	4,616	4,638	**-42%**
Inpatient Days	61,924	60,321	54,561	44,118	32,882	27,921	25,419	23,243	23,657	24,232	22,718	**-63%**
Average Length of Stay	**7.8**	**8.0**	**7.2**	**7.1**	**6.1**	**5.5**	**5.1**	**5.0**	**5.0**	**5.2**	**4.9**	**-37%**
Average Daily Census	**169.2**	**165.3**	**149.5**	**120.9**	**89.8**	**76.5**	**69.6**	**63.7**	**64.6**	**66.4**	**62.2**	**-63%**
Inpatient Weighted Cases	10,880	10,537	11,182	8,254	6,780	5,100	4,756	4,238	4,342	4,378	4,123	**-62%**
Average Inpatient RIW (per case)	**1.37**	**1.40**	**1.47**	**1.33**	**1.25**	**1.01**	**0.96**	**0.92**	**0.93**	**0.95**	**0.89**	**-35%**
Average Inpatient RIW (per day)	**0.18**	**0.17**	**0.20**	**0.19**	**0.21**	**0.18**	**0.19**	**0.18**	**0.18**	**0.18**	**0.18**	**3%**
Typical Inpatient Cases												
Number of Typical Cases	4,974	4,594	4,743	3,912	3,631	3,297	3,321	3,731	3,827	3,732	3,766	**-24%**
Total Weighted Typical Cases	4,287	3,853	3,824	3,192	2,915	2,465	2,617	3,005	3,138	2,950	2,834	**-34%**
Average RIW for Typical Cases	**0.86**	**0.84**	**0.81**	**0.82**	**0.80**	**0.75**	**0.79**	**0.81**	**0.82**	**0.79**	**0.75**	**-13%**
Atypical Inpatient Cases												
Number of Atypical Cases	1,024	1,048	1,080	992	845	956	812	858	859	884	872	**-15%**
Total Weighted Atypical Cases	3,594	4,020	4,385	3,409	1,878	1,695	1,312	1,202	1,204	1,427	1,289	**-64%**
Average RIW for Atypical Cases	**3.51**	**3.84**	**4.06**	**3.44**	**2.22**	**1.77**	**1.62**	**1.40**	**1.40**	**1.61**	**1.48**	**-58%**
% Atypical Cases	**17.1%**	**18.6%**	**18.5%**	**20.2%**	**18.9%**	**22.5%**	**19.6%**	**18.7%**	**18.3%**	**19.2%**	**18.8%**	**10%**
Day Procedure Separations	1,244	1,088	1,521	1,528	1,304	1,288	2,089	2,330	2,321	2,196	2,343	**88%**
Day Procedure Weighted Cases	215	194	260	256	214	208	342	391	331	273	265	**23%**
Average Day Procedure Weight	**0.17**	**0.18**	**0.17**	**0.17**	**0.16**	**0.16**	**0.16**	**0.17**	**0.14**	**0.12**	**0.11**	**-35%**

Indicator	1991/ 1992	1992/ 1993	1993/ 1994	1994/ 1995	1995/ 1996	1996/ 1997	1997/ 1998	1998/ 1999	1999/ 2000	2000/ 2001	2001/ 2002	% Change 1991/1992 to 2001/2002
Surgical Cases												
Inpatient Separations	1,905	1,628	1,527	1,435	1,317	1,435	1,361	1,211	1,534	1,577	1,650	-13%
Inpatient Days	18,218	12,951	11,836	8,565	7,307	6,954	6,179	5,934	6,038	6,287	7,313	-60%
Average Length of Stay	**9.6**	**8.0**	**7.8**	**6.0**	**5.5**	**4.8**	**4.5**	**4.9**	**3.9**	**4.0**	**4.4**	**-54%**
Average Daily Census	**49.8**	**35.5**	**32.4**	**23.5**	**20.0**	**19.1**	**16.9**	**16.3**	**16.5**	**17.2**	**20.0**	**-60%**
Inpatient Weighted Cases	3,273	2,499	2,530	2,058	1,832	1,953	1,814	1,715	1,791	1,922	1,929	-41%
Average Inpatient RIW (per case)	**1.72**	**1.53**	**1.66**	**1.43**	**1.39**	**1.36**	**1.33**	**1.42**	**1.17**	**1.22**	**1.17**	**-32%**
Average Inpatient RIW (per day)	**0.18**	**0.19**	**0.21**	**0.24**	**0.25**	**0.28**	**0.29**	**0.29**	**0.30**	**0.31**	**0.26**	**47%**
Typical Inpatient Cases												
Number of Typical Cases	1,633	1,426	1,356	1,330	1,146	1,274	1,244	1,125	1,458	1,480	1,523	-7%
Total Weighted Typical Cases	2,033	1,612	1,513	1,634	1,384	1,424	1,494	1,441	1,611	1,667	1,467	-28%
Average RIW for Typical Cases	**1.25**	**1.13**	**1.12**	**1.23**	**1.21**	**1.12**	**1.20**	**1.28**	**1.11**	**1.13**	**0.96**	**-23%**
Atypical Inpatient Cases												
Number of Atypical Cases	241	182	165	103	166	155	115	82	76	97	127	-47%
Total Weighted Atypical Cases	1,179	848	1,010	410	444	515	317	271	180	255	462	-61%
Average RIW for Atypical Cases	**4.89**	**4.66**	**6.12**	**3.98**	**2.68**	**3.33**	**2.76**	**3.31**	**2.37**	**2.63**	**3.64**	**-26%**
% Atypical Cases	**12.9%**	**11.3%**	**10.8%**	**7.2%**	**12.7%**	**10.8%**	**8.5%**	**6.8%**	**5.0%**	**6.2%**	**7.7%**	**-40%**
Day Procedure Separations	1,205	996	1,085	1,318	1,560	2,093	1,718	2,248	2,243	2,504	2,564	113%
Day Procedure Weighted Cases	265	223	237	291	339	544	511	691	566	543	553	108%
Average Day Procedure Weight	**0.22**	**0.22**	**0.22**	**0.22**	**0.22**	**0.26**	**0.30**	**0.31**	**0.25**	**0.22**	**0.22**	**-2%**
Same Day Surgery as % of all Surgery	**39%**	**38%**	**42%**	**48%**	**54%**	**59%**	**56%**	**65%**	**59%**	**61%**	**61%**	**57%**

Indicator	1991/ 1992	1992/ 1993	1993/ 1994	1994/ 1995	1995/ 1996	1996/ 1997	1997/ 1998	1998/ 1999	1999/ 2000	2000/ 2001	2001/ 2002	% Change 1991/1992 to 2001/2002
Both Medical & Surgical Cases												
Inpatient Separations	9,863	9,178	9,116	7,635	6,747	6,504	6,333	5,841	6,220	6,193	6,288	**-36%**
Inpatient Days	80,142	73,272	66,397	52,683	40,189	34,875	31,598	29,177	29,695	30,519	30,031	**-63%**
Average Length of Stay	**8.1**	**8.0**	**7.3**	**6.9**	**6.0**	**5.4**	**5.0**	**5.0**	**4.8**	**4.9**	**4.8**	**-41%**
Average Daily Census	**219.0**	**200.7**	**181.9**	**144.3**	**109.8**	**95.5**	**86.6**	**79.9**	**81.1**	**83.6**	**82.3**	**-62%**
Inpatient Weighted Cases	14,152	13,036	13,712	10,312	8,612	7,053	6,570	5,953	6,133	6,300	6,052	**-57%**
Average Inpatient RIW (per case)	**1.43**	**1.42**	**1.50**	**1.35**	**1.28**	**1.08**	**1.04**	**1.02**	**0.99**	**1.02**	**0.96**	**-33%**
Average Inpatient RIW (per day)	**0.18**	**0.18**	**0.21**	**0.20**	**0.21**	**0.20**	**0.21**	**0.20**	**0.21**	**0.21**	**0.20**	**14%**
Typical Inpatient Cases												
Number of Typical Cases	6,607	6,020	6,099	5,242	4,777	4,571	4,565	4,856	5,285	5,212	5,289	**-20%**
Total Weighted Typical Cases	6,320	5,464	5,336	4,826	4,298	3,889	4,111	4,445	4,749	4,618	4,301	**-32%**
Average RIW for Typical Cases	**0.96**	**0.91**	**0.87**	**0.92**	**0.90**	**0.85**	**0.90**	**0.92**	**0.90**	**0.89**	**0.81**	**-15%**
Atypical Inpatient Cases												
Number of Atypical Cases	1,265	1,230	1,245	1,095	1,011	1,111	927	940	935	981	999	**-21%**
Total Weighted Atypical Cases	4,773	4,868	5,396	3,819	2,323	2,210	1,629	1,473	1,384	1,682	1,751	**-63%**
Average RIW for Atypical Cases	**3.77**	**3.96**	**4.33**	**3.49**	**2.30**	**1.99**	**1.76**	**1.57**	**1.48**	**1.71**	**1.75**	**-54%**
% Atypical Cases	**16.1%**	**17.0%**	**17.0%**	**17.3%**	**17.5%**	**19.6%**	**16.9%**	**16.2%**	**15.0%**	**15.8%**	**15.9%**	**-1%**
Day Procedure Separations	2,449	2,084	2,606	2,846	2,864	3,381	3,807	4,578	4,564	4,700	4,907	**100%**
Day Procedure Weighted Cases	480	417	497	548	553	751	853	1,081	897	815	817	**70%**
Average Day Procedure Weight	**0.20**	**0.20**	**0.19**	**0.19**	**0.19**	**0.22**	**0.22**	**0.24**	**0.20**	**0.17**	**0.17**	**-15%**
Inpatient and Day Procedure Separations	12,312	11,262	11,722	10,481	9,611	9,885	10,140	10,419	10,784	10,893	11,195	**-9%**
Inpatient and Day Procedure Weighted Cases	14,633	13,453	14,209	10,860	9,165	7,804	7,423	7,035	7,030	7,115	6,869	**-53%**
Average Weighted Case	**1.19**	**1.19**	**1.21**	**1.04**	**0.95**	**0.79**	**0.73**	**0.68**	**0.65**	**0.65**	**0.61**	**-48%**

CHALLENGES AND FUTURE DIRECTIONS

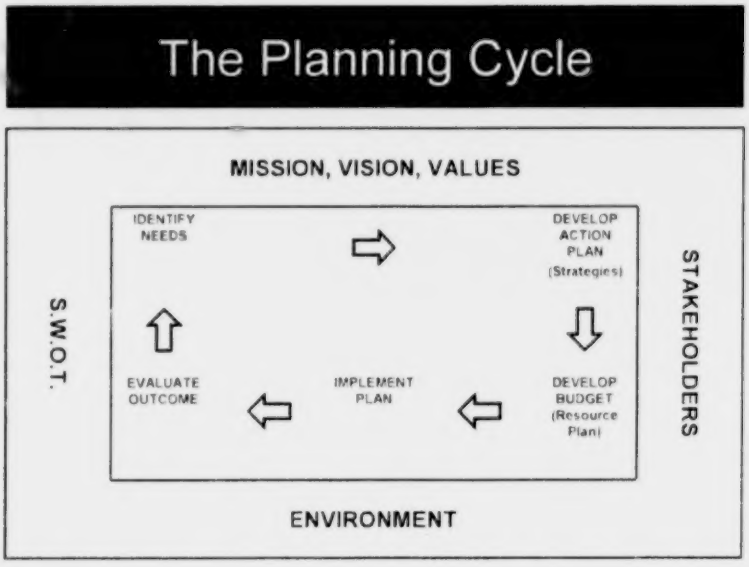
The Five Hills Regional Health Authority adopted a planning cycle in May of 2003 in order to develop a long term strategic plan for the newly formed region. It was the intent of the Authority to develop a draft strategic plan that would form the basis for dialogue with staff, physicians, communities and stakeholders throughout the region. The plan was drafted in late 2003 and was circulated with a view to making further revision based upon information and feedback received. Revisions were made to the original draft in February, 2004 and adopted by the Authority.

The planning cycle begins with a review of Saskatchewan Health Performance Plan, the Mission, Vision, Values and Goal statements of the Authority, needs assessment and health status information, an environmental analysis (demographic, technological, socio-economic, cultural and political factors), a S.W.O.T. (strengths, weaknesses, opportunities, threats) analysis, and stakeholder analysis.

The plan is a compilation of input from the public, staff, physicians, managers and key stakeholders. The strategic plan is based on needs of the public served and a recognition that partnerships with a wide range of municipal and community services are required to achieve a healthy population. It is recognized that health care is only one contributing factor to a healthy person and healthy population.

The planning cycle and approach was adopted – recognizing the need to strengthen reliance on literature and evidence, analysis, assessment, and evaluation. It is important to note that significant financial constraints also exist and are unknown in the long term. Each of these factors will impact our ability to carry out the long term initiatives.

A copy of the Five Hills Health Region Strategic Plan is available at www.fhhr.ca



MANAGEMENT DISCUSSION & ANALYSIS

Background

During the year the consolidation of acute and long term care services in Central Butte and additional funding from Saskatchewan Health allowed the Region to end the 2004 fiscal year with a balanced operating fund position ($0M).

The FHHR is committed to maintaining fiscal health in the organization. While the Region has financial challenges, we continue to make progress in other areas. Approval has been received for the introduction of a renal dialysis program and a fixed computed tomography unit both to be located at the Moose Jaw Union Hospital during 2004/05. Primarily as a result of the introduction of the renal dialysis program, the Region undertook a functional planning process for the Moose Jaw Union Hospital. The result of this exercise is the recommendation for a hospital wing expansion in order to accommodate the mental health inpatient unit and the operating room and therefore resolve current deficiencies related to these areas. The financing for this latter project is anticipated to be secured from the Department of Health and municipalities.

Financial Overview

Operating

The Region ended the year with a small operating fund surplus of $.0M versus a budgeted surplus of $.0M. The operating fund surplus was directed towards the capital fund in order to satisfy the yearly contribution requirements for the long term care mortgage building and building equipment reserves.

Operating revenues for the year totaled $83.8M. Revenue from Saskatchewan Health – General Revenue Fund was originally budgeted at $77.3M versus an actual figure of $77.0M or a decrease of $.3M. The decrease in revenues was primarily due to not recognizing deferred revenue related to the surgical registry system during the year ($.5M) and offset by increased Saskatchewan Health funding for pension costs incurred in the fourth quarter ($.2M). In 2003/04, the operating revenue from Saskatchewan Health accounted for 92 per cent of our revenues. The remaining 8 per cent of revenue is derived from sources such as: Long Term Care fees, other provincial revenue, out of province charges and third party reimbursement, other recoveries and investment income.

Operating expenses for the year totaled $83.7M, an increase of $5.7M (7.3 per cent) over the previous year. The increase in operating expenses was used to fund increases related to collective bargaining agreements, medical remuneration agreements, benefit costs, grants to third parties (primarily related to collective bargaining agreement costs), introduction of primary health care, expansion of kids first program and for inflation for non-salary items (i.e., utilities, insurance, medical and surgical supplies, drugs, and other supplies).

Capital

Adequate funding for equipment continues to be a significant challenge in the Region. Currently, the capital fund has restricted resources directed to: i) the construction of the long term care addition at Assiniboia Union Hospital ($2.8M); ii) the construction and startup of

renal dialysis unit at the Moose Jaw Union Hospital ($.6M) and; iii) the purchase and installation of a fixed computed tomography unit at the Moose Jaw Union Hospital ($1.3M). We acknowledge the contributions of the Moose Jaw Health Foundation, the Central Butte Health Care Foundation and the Town of Assiniboia towards the acquisition of equipment and capital construction projects.

Debt

Long Term Debt consists of mortgages on long term care facilities ($2.5M).

APPENDIX A

MANAGEMENT LETTER

FIVE HILLS HEALTH REGION
REPORT OF MANAGEMENT

The accompanying financial statements are the responsibility of management and have been approved in principle by the Authority. The financial statements have been prepared in accordance with Canadian Generally Accepted Accounting Principles and the Financial Reporting Guide issued by Saskatchewan Health, and of necessity includes some amounts that are based on estimates and judgments. The financial information presented in the Management's Discussion and Analysis and elsewhere in this report is consistent with that in the financial statements.

Management maintains appropriate systems of internal control, including policies and procedures, which provide reasonable assurance that the Region's assets are safeguarded and that financial records are relevant and reliable.

The Authority Members carry out their responsibility for the financial statements through the *Committee of the Whole*. This Committee meets with Management to discuss and review financial matters. The appointed auditor has full and open access to the Authority through the *Committee of the Whole*.

The appointed auditor conducts an independent audit of the financial statements. Their examination is conducted in accordance with Canadian Generally Accepted Auditing Standards and includes tests and other procedures, which allow them to report on the fairness of the financial statements.

Dan Florizone, B. Comm
Chief Executive Officer

Wayne Blazieko, CMA, MSA, B. Admin
Chief Financial Officer

APPENDIX B

FINANCIAL SUMMARIES

FIVE HILLS REGIONAL HEALTH AUTHORITY

FINANCIAL STATEMENTS

For the Year Ended March 31, 2004

VIRTUS GROUP

Chartered Accountants & Business Advisors LLP

AUDITORS' REPORT

To the Board of Directors of Five Hills Regional Health Authority

We have audited the statement of financial position of Five Hills Regional Health Authority as at March 31, 2004 and the statements of operations and changes in fund balances and cash flow for the year then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial information.

In our opinion, these financial statements present fairly, in all material respects, the financial position of Five Hills Regional Health Authority as at March 31, 2004 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

The prior year's financial statements were audited by other accountants.

Regina, Saskatchewan
May 14, 2004

Virtus Group LLP
CHARTERED ACCOUNTANTS

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Statement 1

FIVE HILLS REGIONAL HEALTH AUTHORITY
STATEMENT OF FINANCIAL POSITION
As at March 31, 2004

		Restricted Funds			
	Operating Fund	Capital Fund	Community Trust Fund	Total 2004	Total 2003
ASSETS					
Current assets					
Cash and short-term investments (Statement 3)	$ 9,803,554	$ 4,293,439	$ 357,843	$ 14,454,836	$ 12,634,154
Accounts receivable					
Saskatchewan Health - General Revenue Fund	1,204,831	3,645,690	-	4,850,521	2,859,092
Other	708,838	26,856	55,032	790,726	846,398
Inventory	655,953	-	-	655,953	680,910
Prepaid expenses	398,123	-	-	398,123	675,188
	12,771,299	7,965,985	412,875	21,150,159	17,695,742
Investments (Market $1,383,750; 2003 - $1,038,322)	70,025	465,364	635,368	1,170,757	859,572
Capital assets (Note 3)	-	20,665,273	-	20,665,273	21,851,827
Total Assets	$ 12,841,324	$ 29,096,622	$ 1,048,243	$ 42,986,189	$ 40,407,141
LIABILITIES & FUND BALANCE					
Current liabilities					
Accounts payable	$ 3,062,209	$ 15,321	$ -	$ 3,077,530	$ 2,398,601
Accrued salaries	2,090,369	-	-	2,090,369	1,756,299
Vacation payable	3,789,805	-	-	3,789,805	3,670,563
Mortgages payable – current (Note 5)	-	80,949	-	80,949	80,538
Deferred Revenue (Note 6)	2,671,039	-	-	2,671,039	2,297,490
	11,613,422	96,270	-	11,709,692	10,203,491
Mortgages payable (Note 5)	-	2,448,122	-	2,448,122	2,524,833
Total Liabilities	11,613,422	2,544,392	-	14,157,814	12,728,324
Fund Balances					
Invested in capital assets	-	18,136,203	-	18,136,203	19,246,456
Externally restricted	-	-	1,048,243	1,048,243	1,016,295
Internally restricted	152,556	574,203	-	726,759	717,951
Unrestricted	1,075,346	7,841,824	-	8,917,170	6,698,115
Fund balances – (Statement 2)	1,227,902	26,552,230	1,048,243	28,828,375	27,678,817
Total Liabilities & Fund Balances	$ 12,841,324	$ 29,096,622	$ 1,048,243	$ 42,986,189	$ 40,407,141

See accompanying notes to the Financial Statements

FIVE HILLS REGIONAL HEALTH AUTHORITY
STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES
For the Year Ended March 31, 2004

	Operating Fund			Restricted			
	Budget 2004	2004	2003 (Note 10)	Capital Fund 2004	Community Trust Fund 2004	Total 2004	Total 2003 (Note 10)
REVENUES							
Saskatchewan Health - General Revenue	$ 77,358,681	$ 76,988,632	$ 71,912,037	$ 2,920,321	$ -	$ 2,920,321	$ 2,494,276
Other Provincial Revenue	201,304	425,382	194,857	57,755	-	57,755	57,843
Federal Government Revenue	72,200	88,346	71,552	-	-	-	-
Funding from other Provinces	-	-	-	-	-	-	-
Special Funded Programs	677,071	737,203	444,101	-	-	-	-
Patient Fees	3,291,260	3,345,190	3,293,723	-	-	-	-
Out of Province Revenue (Reciprocal)	336,210	545,168	356,339	-	-	-	-
Out of Country Revenue	18,500	20,241	17,461	-	-	-	-
Donations	117,445	82,075	51,322	1,417,946	-	1,417,946	101,148
Investment Revenue	205,403	288,338	211,691	148,282	47,437	195,719	179,627
Ancillary Revenue	140,700	145,211	148,896	20,600	-	20,600	20,733
Recoveries	902,503	1,135,978	1,345,513	-	-	-	-
Other Revenue	28,390	18,588	26,881	2,079	-	2,079	30,329
	83,329,215	87,760,352	78,074,373	4,566,983	47,437	4,614,420	3,083,956
EXPENSES							
Province Wide Acute Care Services	271,644	281,807	235,679	1,802	-	1,802	-
Acute Care Services	30,977,766	31,504,546	29,837,845	2,133,392	550	2,133,942	1,835,372
Physician Compensation - Acute Care Specialists	2,418,155	2,209,062	1,746,940	-	-	-	-
Supportive Care Services	26,911,324	27,079,434	25,706,549	1,296,981	-	1,296,981	1,564,513
Home Based Service - Supportive Care	4,294,021	4,288,971	4,003,734	15,675	14,939	30,614	59,596
Population Health Services	2,722,274	2,639,872	2,433,225	18,839	-	18,839	-
Community Care Services	3,705,473	4,063,828	3,526,864	-	-	-	-
Home Based Services - Acute & Palliative	1,489,264	1,494,665	1,382,578	-	-	-	-
Primary Health Care Services	803,908	852,069	564,028	16,654	-	16,654	21,535
Emergency Response Services	1,931,611	1,908,456	1,595,969	12,986	-	12,986	41,959
Mental Health Services - Inpatient	1,842,197	1,780,310	1,791,010	-	-	-	65,142
Addictions Services - Residential	683,503	685,003	656,954	-	-	-	-
Physician Compensation - Community Services	918,139	914,285	767,013	-	-	-	-
Program Support Services	2,984,180	3,162,359	3,173,662	-	-	-	-
Special Funded Programs	1,247,568	737,704	444,104	-	-	-	-
Ancillary	120,248	116,935	136,703	-	-	-	-
Total Expenses (Schedule 1)	83,327,275	83,719,396	78,002,857	3,496,329	15,489	3,511,818	3,588,117
Excess (Deficiency) of revenues over expenses	$ 1,940	40,956	71,516	1,070,654	31,948	1,102,602	(704,161)
Fund Balances, beginning of year		1,227,645	3,607,320	25,434,877	1,016,295	26,451,172	26,704,142
Interfund transfers (Note 14)		(46,699)	(451,191)	46,699	-	46,699	451,191
Fund balances, end of year		$ 1,227,902	$ 3,227,645	$ 26,552,230	$ 1,048,243	$ 27,600,473	$ 26,451,172

See accompanying notes to the Financial Statements.

FIVE HILLS REGIONAL HEALTH AUTHORITY
STATEMENT OF CASH FLOW
For the Year Ended March 31, 2004

	Operating Fund		Restricted Fund			
	2004	2003 (Note 10)	Capital Fund	Community Trust Fund	Total 2004	Total 2003 (Note 10)
Cash Provided by (used in)	**Operating Activities**		**Financing and Investing Activities**			
Excess (deficiency) of revenue over expenditure	$ 46,956	$ 71,516	$ 1,070,654	$ 31,948	$ 1,102,602	$ (704,161)
Net change in non-cash working capital (Note 7)	1,668,029	660,614	(1,849,606)	53,632	(1,795,974)	(2,023,592)
Amortization of capital assets	-	-	3,309,444	-	3,309,444	3,127,842
Investment income on long-term investments	-	-	-		-	-
Gain/(loss) on disposal of capital assets	-	-	-	-	-	-
	1,714,985	732,130	2,530,492	85,580	2,616,072	400,089
Purchase of capital assets						
Buildings/construction	-	-	(1,215,833)	-	(1,215,833)	(127,137)
Equipment	-	-	(907,057)	-	(907,057)	(841,205)
Proceeds on disposal of capital assets						
Buildings	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Purchase of long-term investment	-	(11,525)	(42,977)	(268,208)	(311,185)	400,998
	-	(11,525)	(2,165,867)	(268,208)	(2,434,075)	(567,344)
Repayment of debt	-	-	(76,300)	-	(76,300)	(143,494)
Net increase (decrease) in cash & short term investments during the year	1,714,985	720,605	288,325	(182,628)	105,697	(310,749)
Cash & short term investments, beginning of year	8,135,268	7,865,854	3,958,415	540,471	4,498,886	4,358,444
Interfund transfers (Note 14)	(46,699)	(451,191)	46,699	-	46,699	451,191
Cash & short term investments, end of year	$ 9,803,554	$ 8,135,268	$ 4,293,439	$ 357,843	$ 4,651,282	$ 4,498,886
Amounts in cash balances						
Cash & short term investments	$ 9,803,554	$ 8,135,268	$ 4,293,439	$ 357,843	$ 4,651,282	$ 4,498,886

See accompanying notes to the Financial Statements

FIVE HILLS REGIONAL HEALTH AUTHORITY
NOTES TO THE FINANCIAL STATEMENTS
As At March 31, 2004

1. Legislative Authority

On August 1, 2002, the Legislative Assembly passed *The Regional Health Services Act* (Act). The Act created the Regional Health Authorities for the purpose of governing the delivery of health services as well as establishing and governing Health Regions in the province of Saskatchewan.

On coming into force, the Act terminated the membership of the individual District Health Boards. All assets, liabilities, rights, and obligations of the District Health Boards continue as the assets, liabilities, rights, and obligations of the Regional Health Authority. All contracts with the District Health Boards remain in effect until repealed or replaced by the Regional Health Authorities.

The Five Hills Regional Health Authority was created by the Act. The Five Hills Regional Health Authority (RHA) is responsible for the planning, organization, delivery, and evaluation of health services it is to provide (The Act sec 27) within the geographic area known as the Five Hills Health Region.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies.

a) Health Care Organizations

i) The RHA has agreements with and grants funding to the following CBOs and third parties to provide health services:

Extendicare (Canada) Inc.
Moose Jaw Alcohol and Drug Abuse Society Inc.
Canadian Mental Health Association (Saskatchewan Division)
Thunder Creek Rehabilitation Association Inc.
Lifeline Ambulance Service Inc.
Wald Ambulance Ltd.

Note 9 b) i) provides disclosure of payments to CBOs and third parties.

ii) The following affiliates are incorporated as follows (and are registered charities under the Income Tax Act):

Providence Place for Holistic Health Inc. – Non profit Corporations Act
St. Joseph's Hospital (Grey Nuns) of Gravelbourg – Non profit Corporations Act

The RHA provides annual grant funding to these organizations for the delivery of health care services. Consequently, the RHA has disclosed certain financial information regarding these affiliates.

Note 9 b) ii) provides supplementary information on the financial position, results of operations, and cash flows of the affiliates.

b) Fund Accounting

The accounts of the RHA are maintained in accordance with the restricted fund method of accounting for contributions. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

i) Operating Fund

The operating fund reflects the primary operations of the RHA including revenues received for provision of health services from Saskatchewan Health - General Revenue Fund, and billings to patients, clients, the federal government and other agencies for patient and client services. Other revenue consists of donations, recoveries, and ancillary revenue. Expenses are for the delivery of health services.

ii) Capital Fund

The capital fund is a restricted fund that reflects the equity of the RHA in capital assets after taking into consideration any associated long-term debt. The capital fund includes revenues received from Saskatchewan Health - General Revenue Fund designated for construction of capital projects and/or the acquisition of capital assets. The capital fund also includes donations designated for capital purposes by the contributor. Expenses consist primarily of amortization of capital assets.

iii) Community Trust Fund

The community trust fund is a restricted fund that reflects community generated assets transferred to the RHA in accordance with the pre-amalgamation agreements signed with the amalgamating health corporations. The assets include cash and investments initially accumulated by the health corporations in the RHA from donations or municipal tax levies. These assets are accounted for separately and use of the assets is subject to restrictions set out in pre-amalgamation agreements between the RHA and the health corporations.

c) Revenue

Unrestricted contributions are recognized as revenue in the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and

collection is reasonably assured.

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund in the year.

d) Capital Assets

Capital assets are recorded at cost. Normal maintenance and repairs are expensed as incurred. Capital assets, with a life exceeding one year, are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	2.5 to 6.67%
Land improvements	2.5 to 20%
Equipment	5 to 33%

Donated capital assets are recorded at their fair value at the date of contribution (if fair value can be reasonably determined.)

e) Inventory

Inventory consists of general stores, pharmacy, laboratory, linen and other. Cost of inventory held is determined on a weighted average basis, except for dietary, linen, laundry, plant maintenance and remote facility inventory which is determined on a first in, first out basis.

f) Investments

Investments are valued at the lower of cost or net realizable value.

g) Pension

Employees of the RHA participate in several multi-employer defined benefit pension plans or a defined contribution plan. The RHA follows defined contribution plan accounting for its participation in the plans. Accordingly the RHA expenses all contributions it is required to make in the year.

h) Measurement Uncertainty

These financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. In the preparation of financial statements, management makes various estimates and assumptions in determining the reported amounts of assets and liabilities, revenues and expenses and in the disclosure of commitments and contingencies. Changes in estimates and assumptions will occur based on the passage of time and the occurrence of certain future events. The changes will be reported in the period in which they become known.

3. Capital Assets

	March 31, 2004			March 31, 2003
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	$ 263,873	$ ---	$ 263,873	$ 263,873
Land improvements	356,682	240,138	116,544	100,316
Buildings	36,896,732	21,507,025	15,389,707	16,244,896
Equipment	21,877,980	17,261,457	4,616,523	5,188,861
Construction in progress	278,626	---	278,626	53,881
	$59,673,893	$39,008,620	$20,665,273	$21,851,827

4. Commitments

a) Capital Assets Acquisitions

At March 31, 2004, commitments for acquisition of capital assets were $3,958,970 (2003 - $38,794).

5. Mortgages Payable

Title of Issue	Interest Rate	Annual Repayment Terms	2004	2003
Pioneer Housing (Moose Jaw) CMHC, due November 1, 2016	5.375%	$22,877 principal & interest. Mortgage renewal date – November 1, 2016	$ 210,551	$ 221,906
Pioneer Housing (Moose Jaw) CMHC, due July 1, 2019	6.875%	$7,229 principal & interest. Mortgage renewal date - July 1, 2019	68,806	71,279
Pioneer Housing (Moose Jaw) CMHC, due September 1, 2027	10.50%	$95,747 principal & interest of which $22,188 is subsidized by SHC. Yielding an effective interest rate of 7.3%. Mortgage renewal date – September 1, 2027.	847,595	855,769
Regency Manor CMHC, due August 1, 2019	5.50%	$106,230 principal & interest of which $35,655 is subsidized by SHC. Yielding an effective interest rate of 0%. Mortgage renewal date – October 1, 2006.	1,106,267	1,150,863
Assiniboia Pioneer Lodge CMHC, due October 1, 2024	8.00%	$6,503 principal & interest. Mortgage renewal date – October 1, 2024.	66,166	67,409
Assiniboia Pioneer Lodge CMHC, due November 1, 2018	6.00%	$18,561 principal & interest. Mortgage renewal date – November 1, 2018.	181,580	189,135
Assiniboia Pioneer Lodge CMHC, due October 1, 2024	8.00%	$4,729 principal & interest. Mortgage renewal date – October 1, 2024.	48,106	49,010
			2,529,071	2,605,371
Less: Current portion			80,949	80,538
			$ 2,448,122	$ 2,524,833

For each of the mortgages, the RHA has pledged the related buildings of the special care homes as security. Principal repayments required in each of the next five years is estimated as follows:

2005	$ 80,949
2006	85,904
2007	91,186
2008	96,821
2009	102,834
2010 and subsequent	2,071,377

6. Deferred Revenue

Deferred Revenue	Balance Beginning of Year	Less Amount Recognized from Health	Add Amount Received from Health	Less Amount Recognized from Other Sources	Add Amount Received from Other Sources	Balance End of Year
Saskatchewan Health – General Revenue Fund						
- Health Improvement Initiatives	$ 422,962	$ 317,713	$ ---	$ ---	$ ---	$ 105,249
- Workplace Wellness	300,112	79,804	---	---	---	220,308
- Successful Moms	51,189	---	1,852	---	---	53,041
- Family Support & Rehab	47,999	---	---	---	---	47,999
- Surgical Access	122,366	16,000	---	---	---	106,366
- CT Evaluation	16,110	---	---	---	---	16,110
- Diabetes Control	66,783	---	21,561	---	---	88,344
- Operating Room Scheduling	570,000	49,184	---	---	---	520,816
- Nursing Council	55,622	682	---	---	---	54,940
- Alternate Physician Pymt Central Butte	---	---	4,420	---	---	4,420
- Substance Abuse Youth Needs	5,250	---	---	---	---	5,250
- Professional Development Fund	---	---	57,979	---	---	57,979
- Needle Exchange	9,426	---	8,616	---	---	18,042
- Undesignated Medical Remuneration	119,780	---	71,662	---	---	191,442
- Primary Health Care Transition	109,634	29,183	---	---	---	80,451
- Primary Health Care Team Facilitator	---	---	78,600	---	---	78,600
- Primary Health Care Central Butte Site	---	---	311,459	---	---	311,459
- Renal Dialysis Project	---	---	348,624	---	---	348,624
- Surgical Waitlist Registry	6,497	---	1,024	---	---	7,521
- Mental Health Clinical Conference	23,997	10,000	---	2,000	---	11,997
- Water Quality	26,460	20,350	---	---	---	6,110
- West Nile Virus Survey	---	---	4,790	---	---	4,790
- SIMS/PHIS	10,000	6,095	---	---	---	3,905
Saskatchewan Learning – General Revenue Fund - Kids First	110,799	---	---	52,271	---	58,528
Saskatchewan Community Resources and Employment – General Revenue Fund - Needs Solution Survey	8,001	---	---	7,812	---	189
Saskatchewan Government Relations and Aboriginal Affairs – General Revenue Fund – Aboriginal Awareness Training	---	---	---	---	15,134	15,134

Saskatchewan Government Relations and Aboriginal Affairs – General Revenue Fund – Representative Workforce Program	---	---	---	---	10,432	10,432
Saskatchewan Housing – General Revenue Fund – Advanced payment April 2004	---	---	---	---	2,971	2,971
Other - Special Needs	123,788	---	---	---	7,885	131,673
Other - SGI Acquired Brain Injury	39,077	---	---	---	13,634	52,711
Other – Resource Centre	42,877	---	---	---	---	42,877
Other - miscellaneous	8,761	---	---	---	4,000	12,761
Total	$ 2,297,490	$ 529,011	$ 910,587	$ 62,083	$ 54,056	$ 2,671,039

Restricted funding related to general operations from Saskatchewan Health - General Revenue Fund is recorded as revenue as the related costs are incurred. Deferred funding is externally restricted for specific purposes and revenue is recognized when expenses and/ or expenditures are incurred that satisfy the external restrictions.

7. Net Change in Non-cash Working Capital

	Operating Fund		Restricted Funds			
	2004	2003	Capital Fund	Community Trust Fund	Total 2004	Total 2003
(Increase) Decrease in accounts receivable	$ (140,190)	$ (67,887)	$ (1,849,199)	$ 53,632	$ (1,795,567)	$ (1,741,929)
(Increase) Decrease in inventory	24,957	10,092			-	
(Increase) Decrease in prepaid expenses	277,065	(114,240)			-	
Increase (Decrease) in accounts payable	679,336	(59,913)	(407)		(407)	(281,663)
Increase (Decrease) in accrued salaries	334,070	406,449			-	
Increase (Decrease) in vacation payable	119,242	265,687			-	
Increase (Decrease) in deferred revenue	373,549	220,426			-	
	$ 1,668,029	$ 660,614	$ (1,849,606)	$ 53,632	$ (1,795,974)	$ (2,023,592)

8. Patient and Resident Trust Accounts

The RHA administers funds held in trust for patients and residents using the RHA's facilities. The funds are held in separate accounts for the patients or residents at each facility. The total cash held in trust as at March 31, 2004 was $9,487 (2003 - $8,796) and are included in the financial statements.

9. Related Party Transactions and Other Third Party Contractors

These financial statements include transactions with related parties. The RHA is related to all Saskatchewan Crown Agencies such as departments, corporations, boards and commissions under the common control of the Government of Saskatchewan. The RHA is also related to non-Crown enterprises that the Government jointly controls or significantly influences. In addition, the RHA is related to other non-Government organizations by virtue of its economic interest in these organizations.

a) Related Party Transactions

Transactions with these related parties are in the normal course of operations. Amounts due to or from and the recorded amounts of the transactions resulting from these transaction are included in the financial statements at the standard rates charged by those organizations and are settled on normal trade terms.

	2004	2003
Saskatchewan Association of Health Organizations – expense	$ 3,408,046	$ 3,327,241
Saskatchewan Association of Health Organizations - payable	130,463	424,654
Saskatchewan Health Employees Pension Plan – expense	414,047	-
Saskatchewan Health Employees Pension Plan – payable	392,446	-
Saskatchewan Energy – expense	346,522	308,693
Saskatchewan Power – expense	597,857	588,020
Saskatchewan Property Management Corporation – expense	425,347	436,120
Sask Tel – expense	268,047	251,225
Valleyview – expense	538,473	514,900
Workers' Compensation Board – expense	980,514	839,840
Workers' Compensation Board – revenue	112,472	149,752
Workers' Compensation Board – prepaid expense	-	185,793

In addition, the RHA pays Provincial Sales Tax to the Saskatchewan Department of Finance on all its taxable purchase. Taxes paid are recorded as part of the cost of those purchases.

b) Health Care Organizations

i) Community Based Organizations and Third Parties

The RHA has also entered into agreements with CBOs and Third Parties to provide health services.

These organizations receive operating funding from the RHA on a monthly basis in accordance with budget amounts approved annually. During the year, the RHA provided the following amounts to CBOs and Third Parties:

	2004	2003
Extendicare (Canada) Inc.	$ 4,082,653	$ 3,862,869
Moose Jaw Alcohol and Drug Abuse Society Inc.	685,003	656,954
Canadian Mental Health Association	10,000	98,756
Thunder Creek Rehabilitation Association Inc.	340,450	323,465
Lifeline Ambulance Service Inc.	1,010,973	819,283
Wald Ambulance Ltd.	412,482	365,231
	$ 6,541,561	$ 6,126,558

ii) Affiliates

The Act makes the RHA responsible for the delivery of health services in its region including the health services provided by privately owned affiliates. The Act requires affiliates to conduct their affairs and activities in a manner that is consistent with, and that reflects, the health goals and objectives established by the RHA. The RHA exercises significant influence over affiliates by virtue of its material inter-entity transactions. There is also an interchange of managerial personnel, provision of human resource and finance/administrative functions with some affiliates. The following presentation discloses the amount of funds granted to each affiliate:

	2004	2003
Providence Place for Holistic Health Inc.	$ 8,308,773	$ 7,831,556
St. Joseph's Hospital (Grey Nuns) of Gravelbourg	2,996,256	2,815,648
St. Joseph's Hospital (Grey Nuns) of Gravelbourg – Ambulance Service	138,734	114,262
	$ 11,443,763	$ 10,761,466

Saskatchewan Health requires additional reporting in the following financial summaries of the affiliate entities as at March 31, 2004 and 2003 and for the years then ended:

	Total 2004	Total 2003
Balance Sheet		
Assets	$ 2,919,753	$ 2,733,483
Net Capital Assets	29,783,946	30,918,955
Total Assets	$ 32,703,699	$ 33,652,438
Total Liabilities	3,157,761	2,915,410
Total Net Assets (Fund Balances)	29,545,938	30,737,028
	$ 32,703,699	$ 33,652,438
Results of Operations		
RHA Grant	$ 11,305,452	$ 10,802,427
Other Revenue	3,844,780	3,640,682
Total Revenue	15,150,232	14,443,109
Salaries & Benefits	12,232,741	12,092,675
Other Expenses*	4,108,580	3,470,593
Total Expenses	$ 16,341,321	$ 15,563,268
Excess Revenue over Expenses	$ (1,191,089)	$ (1,120,159)

* Other Expenses includes amortization of $1,303,097 (2003 - $1,305,361)

Cash Flows

Cash from Operations	$ 71,048	$ 94,428
Cash used in Financing Activities	151,315	221,597
Cash used in Investing Activities*	(169,657)	(232,855)
Increase in cash	$ 52,706	$ 83,170

* Cash used in Investing Activities includes capital purchases of $169,657 (2003 - $232,855)

iii) Fund Raising Foundations

Fund raising efforts are undertaken through a non-profit business corporation known as the Moose Jaw Health Foundation (the Foundation). The Five Hills RHA has an economic interest in the Foundation. In accordance with donor-imposed restrictions, (2003 - $105,422; 2002 - $436,703) of the foundation's net assets must be used to purchase specialized equipment. The foundation's total expenses include contributions of (2003- $294,527; 2002 - $152,251) to the RHA.

10. Comparative Information

a) Certain 2002-03 balances have been reclassified to conform with the current year's presentation.

11. Pension

Employees of the RHA participate in one of the following pension plans. Some employees participate in the Saskatchewan Healthcare Employees' Pension Plan (SHEPP), which is jointly governed by a board of eight trustees. Four of the trustees are appointed by the Saskatchewan Association of Health Organizations (SAHO) (a related party) and four of the trustees are appointed by Saskatchewan's health care unions (CUPE, SUN, SEIU, SGEU, RWDSU and HSAS). SHEPP, is a multi-employer defined benefit plan which came into effect December 31, 2002. (Prior to December 31, 2002 this plan was formerly the SAHO Retirement Plan and governed by the SAHO Board of Directors). Other employees participate in either the Public Service Superannuation Plan (a related party) which is also a defined benefit plan, or the Public Employees' Pension Plan (a related party) which is a defined contribution plan, both of these plans are the responsibility of the Province of Saskatchewan. The RHAs financial obligation to the plans is limited to making required payments to match amounts contributed by employees for current services.

Pension expense for the year amounted to $2,111,314 (2003 - $1,703,853) and is included in benefits. Effective the first pay period of the 2004 payroll year, contribution rates increased as follows:

6.552% (5.04% - 2003) of pensionable earnings up to the yearly maximum pensionable earnings (CPP) plus

8.232% (6.72% - 2003) of pensionable earnings above the yearly maximum pensionable earnings (CPP).

12. Budget

The RHA Board approved the 2003-2004 budget plan on May 27, 2003.

13. Financial Instruments

a) Significant terms and conditions

There are no significant terms and conditions related to financial instruments classified as current assets or current liabilities that may affect the amount, timing and certainty of future cash flows. Significant terms and conditions for the other financial instruments are disclosed separately in these financial statements.

b) Credit risk

The RHA is exposed to credit risk from the potential non-payment of accounts receivable. The majority of the RHAs receivables are from Saskatchewan Health - General Revenue Fund, Saskatchewan Workers' Compensation Board, health insurance companies or other Provinces. Therefore, the credit risk is minimal.

c) Fair value

The following methods and assumptions were used to estimate the fair value of each class of financial instrument:

- The carrying amounts of these financial instruments approximate fair value due to their immediate or short-term nature.

  cash and short term investments
  accounts receivable
  accounts payable
  accrued salaries and vacation payable

- For investments, the fair value is considered to approximate quoted market values.

- The fair value of mortgages and term loan payable before the repayment required within one year, is $2,511,993 (2003 - $2,807,530) and is determined using discounted cash flow analysis based on current incremental borrowing rates for similar borrowing arrangements.

14. Interfund Transfers

Each year the RHA transfers amounts between its funds for various purposes. These include funding capital asset purchases, and reassigning fund balances to support certain activities.

	2004			2003		
	Operating Fund	Capital Fund	Community Trust Fund	Operating Fund	Capital Fund	Community Trust Fund
Building renovations	$ -	$ -	$ -	$ -	$ -	$ -
Capital asset purchases	-	-	-	-	-	-
CMHC reserves	(46,699)	46,699	-	(451,191)	451,191	-
Mortgage payments	-	-	-	-	-	-
Other	-	-	-	-	-	-
	$ (46,699)	$ 46,699	$ -	$ (451,191)	$ 451,191	$ -

15. Volunteer Services

The operations of the RHA utilize services of many volunteers. Because of the difficulty in determining the fair market value of these donated services, the value of these donated services is not recognized in the financial statements.

Schedule 1

FIVE HILLS REGIONAL HEALTH AUTHORITY
SCHEDULE OF EXPENSES
For the Year Ended March 31, 2004

	Budget 2004	2004	2003
Operating:			
Benefits	$ 7,042,838	$ 7,572,126	$ 6,841,645
Board costs	93,091	107,988	156,615
Diagnostic imaging supplies	285,896	249,446	277,546
Drugs	1,047,393	1,027,497	992,697
Food	930,613	921,256	927,984
Grants to ambulance services	1,585,715	1,581,144	1,317,821
Grants to third parties	16,980,616	16,465,100	15,589,248
Housekeeping and laundry supplies	389,047	374,476	336,268
Information technology contracts	215,810	228,585	224,533
Insurance	164,928	170,621	128,390
Interest	2,507	1,455	1,275
Laboratory supplies	701,998	651,183	700,204
Medical and surgical supplies	1,307,398	1,343,716	1,222,117
Medical remuneration and benefits	3,286,054	3,050,408	2,452,580
Office supplies and other office costs	391,667	405,530	350,620
Other	760,623	700,994	665,240
Other referred out services	724,739	1,192,359	716,849
Professional fees	397,694	499,286	472,399
Prosthetics	467,908	486,030	550,454
Purchased services	975,581	254,916	1,000,775
Rent/leases purchases	755,972	870,334	791,448
Repairs and maintenance	538,446	640,583	551,335
Salaries	41,573,097	41,985,446	39,058,344
Service contracts	553,505	591,018	598,180
Travel	801,741	948,350	813,295
Utilities	1,352,398	1,399,549	1,264,994
	$ 83,327,275	$ 83,719,396	$ 78,002,856
Restricted:			
Amortization		$ 3,309,444	$ 3,127,843
Loss on disposal of fixed assets		-	-
Other		202,374	460,274
		$ 3,511,818	$ 3,588,117

FIVE HILLS REGIONAL HEALTH AUTHORITY
SCHEDULE OF INVESTMENTS
For the Year Ended March 31, 2004

	Amount	Maturity	Effective Rate	Coupon Rate
Restricted Investments				
Cash and Short Term				
Chequing and Savings:				
CUCORP	$ 4,498,843			
RBC Dominion Securities	3,768			
	$ 4,502,611			
Bond/Mutual Fund:				
Royal Bank Cdn Money Mkt	$ 37,771			
Province of Saskatchewan	110,900	07/15/04	5.00%	5.00%
	$ 148,671			
	$ 4,651,282			
Long Term				
Government of Canada	$ 24,687	03/01/05	12.00%	12.00%
Province of Saskatchewan	100,000	07/15/05	5.75%	5.75%
Province of Saskatchewan	8,100	07/15/05	5.75%	5.75%
Province of Ontario	379,108	11/03/05	2.28%	2.28%
Ontario Hydro	21,577	02/06/06	5.41%	5.41%
Farm Credit Corporation	18,270	11/15/06	6.00%	6.00%
CIBC	68,958	01/07/07	11.60%	6.86%
Province of British Columbia	357,839	08/23/13	8.50%	6.81%
Province of Saskatchewan	11,600	07/15/07	3.25%	3.25%
Ontario Hydro	67,616	06/02/08	4.49%	4.49%
Ontario Hydro	42,977	08/18/22	8.50%	8.90%
	$ 1,100,732			
	$ 5,752,014			
Unrestricted Investments				
Cash and Short Term				
Chequing and Savings:				
CUCORP	$ 9,766,786			
Royal Bank	24,727			
Cash on hand	8,535			
	$ 9,800,048			
Bond/Mutual Fund:				
Royal Bank Cdn Money Mkt	$ 3,506			
	$ 9,803,554			
Long Term				
Province of Saskatchewan	$ 58,500	07/15/05	5.75%	5.75%
Province of Saskatchewan	3,300	07/15/07	3.25%	3.25%
Ontario Hydro	8,225	06/02/08	4.49%	4.49%
	$ 70,025			
	$ 9,873,579			
Total Investments	$ 15,625,593			

Restricted Investments consist of: community generated funds transferred to the RHA and held in the Community Trust Fund (Schedule 3); and replacement reserves maintained under mortgage agreements with the Canada Mortgage and Housing Corporation (CMHC) and/or Saskatchewan Housing Corporation (A Division of Saskatchewan Municipal Government) (SHC) are held in the Capital Fund (Schedule 4).

Schedule 3

FIVE HILLS REGIONAL HEALTH AUTHORITY
SCHEDULE OF EXTERNALLY RESTRICTED FUNDS
(COMMUNITY TRUST FUND EQUITY)
For the Year Ended March 31, 2004

Trust Name	Balance Beginning of Year	Investment & Other Revenue	Donation	Expenses	Withdrawals	Balance End of Year
Moose Jaw Union Hospital - Haggerty	$ 72,814	$ 4,148	$ ---	$ 550	$ ---	$ 76,412
Moose Jaw Union Hospital – Elsom/Mutrie	11,698	365	---	---	---	12,063
Craik Health Centre	106,339	3,080	---	---	---	109,419
Thunder Creek Home Care	824,627	39,820	---	14,939	---	849,508
South Country	817	24	---	---	---	841
Total	$ 1,016,295	$ 47,437	$ ---	$ 15,489	$ ---	$ 1,048,243

Schedule 4

FIVE HILLS REGIONAL HEALTH AUTHORITY
SCHEDULE OF INTERNALLY RESTRICTED FUND BALANCES
For the Year Ended March 31, 2004

	Balance Beginning of year	Investment income allocated revenue	Transfer from unrestricted fund Annual allocation	Transfer to unrestricted fund Expenses	Transfer to investment in capital asset fund balance	Balance end of year
Assiniboia Pioneer Lodge	$ 79,084	$ 2,920	$ 23,866	$ ---	$ ---	$ 105,870
Pioneer Housing – Lodge (Moose Jaw)	164,480	4,850	14,833	(4,000)	(4,535)	175,628
Pioneer Housing – Village (Moose Jaw)	135,357	4,180	12,000	---	---	151,537
Regency Manor	137,268	3,900	---	---	---	141,168
Elder Care Study – operating fund	201,762	---	---	(49,206)	---	152,556
Total	$ 717,951	$ 15,850	$ 50,699	$ (53,206)	$ (4,535)	$ 726,759

The RHA is required to maintain certain replacement reserves as a condition of receiving subsidy assistance from Saskatchewan Housing Corporation.

The above schedule shows the changes in these reserve balances during the year.

Schedule 5

FIVE HILLS REGIONAL HEALTH AUTHORITY
SCHEDULES OF

BOARD REMUNERATION, BENEFITS AND ALLOWANCES
For the Year Ended March 31, 2004

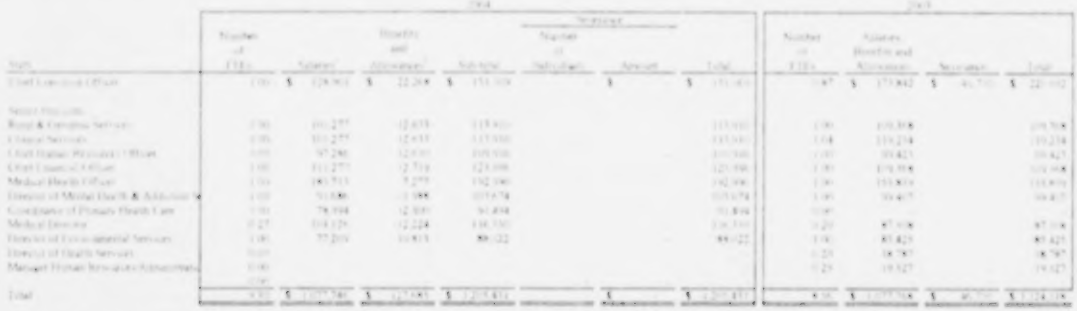
	2004				2003		
Board Members	Retainer and Per Diems	Benefits[1]	Other Expenses	Total	Retainer and Per Diems	Benefits and Other Expenses	Total
Chairperson							
(list names)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
KOWALSKI, GWEN [2]	-	-	-	-	1,875	224	2,099
TONI, DALE [3]	19,894	2,388	6	22,198	25,665	1,737	27,402
Board Member							
	-	-	-	-	-	-	-
ADAMS, LOIS [2]	-	-	-	-	965	-	965
ANDERSON, CARL [2]	-	-	-	-	1,175	399	1,574
BERTRAM, TRACY [3]	3,650	261	-	3,911	6,243	552	6,795
BUMBAC, JOHN [3]	6,688	6,102	76	12,866	9,798	3,758	13,556
CARON, DENIS [3]	8,125	3,173	341	11,639	14,050	1,874	15,924
DUSEL, JO-ANNE [3]	5,400	669	-	6,069	8,553	715	9,268
FOWLER, SANDRA [2]	-	-	-	-	1,470	524	1,994
FOX, TIM [3]	5,025	3,476	48	8,549	8,120	3,113	11,233
GRAY, LESLIE [3]	6,600	538	35	7,173	8,978	856	9,834
HICKS, LAURIE [2]	-	-	-		856	87	943
HOLMBERG, DALE [2]	-	-	-	-	660	152	812
KURZ, RICHARD [3]	2,850	1,481	-	4,331	4,905	1,627	6,532
LEITCH, DONALD [2]	-	-	-	-	495	(265)	230
MICHALSKI, BETTY [3]	5,000	50	-	5,050	9,563	117	9,680
MORRIS, JOAN [2]	-	-	-	-	850	13	863
MULATZ, ELAINE [3]	5,475	3,790	-	9,265	6,328	3,048	9,376
ORBAN, ROBERT [2]	-	-	-	-	1,100	-	1,100
RASMUSSEN, ROGER [2]	-	-	-	-	1,175	74	1,249
STANG, DONNA [3]	4,300	2,830	-	7,130	7,348	2,473	9,821
STRINGER, GLORIA [2]	-	-	-	-	600	131	731
WALKER, LOUISE [3]	5,775	7,006	-	12,781	8,766	3,934	12,700
Total	$ 78,692	$ 31,764	$ 506	$ 110,962	$ 129,538	$ 25,143	$ 154,681

(1) Benefits includes employer CPP and all travel time

(2) Term expired July 31, 2002

(3) Includes expenses while sitting as a member of Regional Health Authority Planning Committee in 2002

SENIOR MANAGEMENT SALARIES, BENEFITS, ALLOWANCES AND SEVERANCE
For the Year Ended March 31, 2004



APPENDIX C

PAYEE DISCLOSURE LIST

Supplier Payments

Listed are payees who received $20,000 or more for the provision of goods and services, including office supplies, communications, contracts, and equipment. Also includes payroll source deduction payment amounts.

Abbott Laboratories Ltd	$ 571,004
Alcon Canada Inc	340,685
All Sask Coffee Services Ltd	42,527
Allstar Technologies Canada	28,935
Amil's Taxi	26,046
Baath, Dr Jasbir S	24,532
Bard Canada Inc	27,385
Barnard, Dr Eduard	35,364
Barnard, Dr Johan	44,161
Baxter Corporation	26,397
Bayer Inc	110,170
Beckman Coulter Canada Inc	28,380
Biomerieux Canada Inc	67,281
Boghossian, Dr T	33,557
Bunzl Canada	103,266
C&E Mechanical Inc	32,898
CADD Fm Management Services	35,109
Canada Endoscope Corporation	22,576
Canadian Mental Health Association Regina	20,401
Cardinal Construction Co Ltd	26,678
Castle Building Centre	24,399
CEG Energy Options Inc	424,484
Centennial Food Service	41,886
City Of Moose Jaw	142,726
Cook (Canada) Inc	31,635
CPDN - 3130827 Canada Inc	461,520
Craik Co-Op	25,290
Cu Credit Cucorp	105,151
Cypress Paving Ltd	30,705
Dade Behring Canada Inc	269,479
Dairyland Fluid	113,867
Dalynn Biologicals	37,813
Danka	31,412
De Coteau, Dr W E	22,826
Debnath, Dr S K	29,017
Debruin, Dr W	31,000
Dejager, Dr N C	26,440
Deleon, Dr E	30,525
Devilliers, Dr Jean Pierre	110,204
Dutoit, Dr Abraham	313,932
Ecolab Ltd	45,497
Eecol Electric (Sask) Ltd	21,825
Fisher Scientific	30,647
Geanel Restaurant Supplies	22,866
General Electric Canada Inc	77,080
Getinge Canada Ltd	25,716
Giles, Dr Roy	46,909
Grand Valley Press Ltd	26,012
Gray, Wayne M	45,985
Great West Life Assurance Co	281,795
Health Sciences Association of Saskatchewan	66,508
Healthmetrix	24,775
Henderson Insurance Inc	32,468
Hill-Rom Canada	84,299
ISM	47,395
Jacobson, Dr R S	31,091
Johnson & Johnson Medical	94,374
Johnson Controls Ltd #C3039	86,720
Jump Ca	146,029
Keir Surgical	31,867
Kincaid & District Health Board	24,000
Krujer, Dr Johann	68,046
Laseinde, Dr Olufunto	26,468
Lifescan Canada Ltd	27,062
London Life	58,540
London Scientific Ltd	20,304
Lynden International Logistics	101,997
Majid, Dr F	41,388
Marsh Canada Limited	175,338
Martin, Dr Rob	59,245
Mastercard	30,052
McDougall Gauley	23,860
McKesson Canada	221,064
Medtec Marketing	212,665
Mia, Dr Shabir	85,617
Miller, Dr G B	42,138
Minister Of Finance - Saskatchewan Finance	93,425
Momentum Healthware	63,820
Moore Business Forms & Systems	41,295
Moose Jaw & District EMS	67,940
Moose Jaw College Day Care	38,600
Northwest Day Care	38,754
Otis Canada Inc	39,811
Paris Orthotics Ltd	26,052
PCL-Maxam	929,272
Peluola Medical Professional Associates	47,822
Pentax	36,971
Pepsi Bottling Group	33,022
Philips Electronics Ltd	96,552
Philips Medical Systems	35,272
Prairie Janitorial Supply	68,502
Praxair Canada Inc	32,105
Precise Temp Refrigeration	32,771
Primed Canada Inc	29,533
Providence Place Foundation Inc	83,825
Public Employees Pension Plan	219,344
Radiology Associates Of Regina	29,792
Ramadan, Dr Fauzi	32,460
Receiver General For Canada	16,117,321
Regina Qu'Appelle Health Region	63,163
Rockglen Foodtown	28,669
Salido, Dr D	44,587
Sanderson, Dr B	26,857
Saskatchewan Energy	365,106
Saskatchewan Power	868,817
Saskatchewan Property Management	446,120
Saskatchewan Registered Nurses Association	111,538
Saskatchewan Tel CMR	308,617
Saskatchewan Tel Mobility	50,635
Saskatchewan Workers' Compensation Board	639,974
Saskatchewan Association of Health Organizations	6,562,587
Saskatchewan Health Employees Pension Plan	391,286
Schaan Healthcare Products Inc	565,533
Security Patrol & Investigators	78,695
Service Employees International Union Local 299 MJ	357,488
Shaw Cable	22,093
Source Medical	422,087
South Central Early Childhood	129,802
South Saskatchewan Dispatch Service	23,540
Southland Co-Op	30,153
St Joseph's Hospital Gravelbourg	67,317
Stanley, Dr W	25,371
Stantec Architecture Ltd	359,947
Star Daycare	33,332
Stark & Marsh	41,323
Steris Canada Inc	115,373
Stevens Company Limited	27,085
Stryker Canada Inc	75,568
Sun Local 68	27,501
Sun Provincial	207,775
Sun Regina Head Office	37,006
Sunspun Food Service	509,183
Supreme Office Products Ltd	175,865
Synthes (Canada) Ltd	28,665
Sysco Food Services	387,247
Tarhuni, Dr Wadea	42,818

Thul, Ronald	39,481
Thunder Creek Rehab Association Inc	146,938
Toshiba Of Canada Limited	39,130
Town Of Assiniboia	38,729
Tyco Healthcare Group Canada	215,549
Unisource	59,458
Valley View Centre	911,276
Van Der Merwe, Dr Ivann	54,379
Van Niekerk, Dr Jozef	34,754
Van Wyk, Dr Gerrit	296,388
Vitalaire	74,200
Vitality Foodservice Canada	44,880
Weston's	24,071
Wyeth	23,902
Zimmer of Canada Ltd	112,232
Payees under $20,000	3,516,996
	$ 44,004,652

Transfers

Listed are transfers to recipients who received $5,000 or more

Canadian Mental Health Association	$ 10,000
City of Moose Jaw	10,000
Moose Jaw Alcohol and Drug Abuse Society Inc	685,003
Moose Jaw & District EMS	1,010,973
Thunder Creek Rehabilitation Association Inc	340,450
Providence Place	8,308,773
Extendicare	4,082,653
St Joseph's Hospital of Gravelbourg	2,996,256
St Joseph's Hospital of Gravelbourg - Ambulance	138,734
Wald Ambulance	412,482
Individualized Funding for Home Care	74,503
	$ 18,069,827

Personal Services

Listed are individuals who received payments for salaries, wages, honorariums, etc which total $2,500 or more, excluding affiliates

Aasen, Dianne	$ 59,197
Abdelrahim, Khidir	63,601
Ackerman, Donna	9,889
Ackerman, Linda	57,062
Ackland, Isabel	32,419
Adams, Gloria	31,305
Adams, Janet	29,657
Adrian, Laura	27,494
Adrian, Shelly	24,774
Ahadi, Saliha	21,270
Akister, Gail	31,337
Albinet, Laurie	59,624
Alderton, Cheryl	35,496
Aldred, Merran	13,342
Allen, Lynda	47,020
Alraum, Isolde	60,541
Altwasser Bryant, Arla	45,535
Ambrose, Kathleen	27,211
Ambrose, Rose	49,358
Ambrose, Shelley	35,965
Amies, Michael	78,980
Amundson, Marjorie	3,284
Anaka, Linda	30,793
Anderson, Beverly	29,663
Anderson, Darrell	3,613
Anderson, Hildegard	21,695
Anderson, Lori	57,132
Andrei, Margaret	10,189
Andres, Albert	5,013
Andres, Judy	2,702
Andrews Wittman, Melinda	4,695
Andrews, Jill	22,177
Appleby, Anne	33,538
Arguin, Celine	17,038
Armstrong, Erna	11,140
Arojojoye, Oyebode	207,657
Arseneau, Maureen	58,313
Auchstaetter, Corry	20,722
Austin, Laurae	20,513
Avery, Kerry	32,149
Awad-El-Kariem, Sawsan	252,789
Ayers, Nola	71,884
Azzahir, Anwar	3,054
Baender, Shirley	55,111
Bailey, Glenda	28,069
Baillie, Dean	33,383
Baillie, Jennifer	31,949
Bain, Joy	60,401
Bakke, Krista	47,106
Bakken, Carole	31,679
Ballard, Gerry	72,116
Balzer, Joyce	9,782
Barber, Vivian	61,500
Barnie, Sandra	15,569
Barrett, Carol	7,618
Barrett, Elizabeth	28,367
Barth, Darlene	39,946
Barth, Terrence	34,236
Bartlett, Arnold	34,478
Bartzen, Delia	13,809
Bastedo, J. Roger	58,309
Bathgate, Dorothy	27,150
Batty, Kathy	39,687
Bauck, Deborah	65,304
Beaton, Carol	14,692
Beaubien, Colette	51,791
Beaubien, Tammy	15,141
Brade, Sharon	10,419
Beaudoin, Chantal	40,296
Beaudry, Violet	20,004
Beauregard, Cathie	29,999
Beauregard, Claude	34,223
Beausoleil, Aline	35,828
Bebeau, Sheri-Lyn	4,491
Bechtold, Mike	31,114
Beesley, Craig	101,277
Belbeck, Jeanette	25,214
Bell, Donna	31,640
Bellrose, Caroline	21,489
Bender, Helen	30,997
Bender, Karen	56,843
Bengtson, Monica	43,011
Bennett, Colleen	31,638
Benoit, Ann	75,187
Benson, Lindsay	3,378
Benson, Lisa	53,036
Benson, Lorine	26,848
Benson, Sharon	37,804
Benson, Val	23,804
Berenyi, George	31,224
Berezowski, Monique	10,875
Berg, Eileen	27,688
Berg, Richard	3,143
Berg, Terry	16,496
Berg, Verna	31,403
Berger, Donna	18,478
Berger, Linda	32,328
Berger, Shannon	31,615
Bergeron, Barbara	19,271
Bergeron, Christine	38,967
Bergeron, Janine	28,498
Bergman, Vicki	23,997
Bergmann, Rhonda	25,112
Berjian, Florence	51,129
Bernard, Blanche	36,352
Berner, Peggy	32,600
Berner, Sharon	17,895
Berry, Brenda	19,380
Berthelet, Robin	53,673
Beutler, Dianne	25,376
Bickford, Deanna	51,844
Biden, Donalda	28,058
Bilokraly, Tanya	30,787
Bilusic, Branislav	7,970
Birkmann, Heather	14,220
Bishop, Lisa	9,354
Bitschy, Kendra	18,704
Blatchford, Doreen	29,202
Blatchford, Jenny	21,166
Blazieko, Joann	61,573
Blazieko, Wayne	111,277
Bligh, Carol	20,626
Blum, Annamarie	3,565
Boese, Brenda	33,351
Bollinger, Pauline	21,318
Bonneau, Shirley	48,214
Bonnor, Jim	51,167
Bookout, Karen	30,483
Boos, Linda	26,332
Booth, Mary Lee	58,353
Booth-Blackwell, Roberta	46,194
Boothman, Tami	60,082
Boshuck, Dorothy	62,543
Boudreau, Carole	13,256
Bourassa, Gwyn	26,331
Bouvier, Coralee	23,000
Bouvier, Laurie	16,328
Bouvier, Paulette	3,103
Boyajian, Elizabeth	45,599
Boyle, Judy	62,544
Clermont, Pamela	23,666

Bradley, Shirley	28,305
Bramall, Joan	25,476
Brandt, Judy	16,661
Brenner, Teresa	38,367
Brentnell, Debbie	27,137
Briggs Enns, Myrna	4,614
Brinton, Peggy	62,577
Brisbin, Katherine	52,962
Britton, Eldene	6,087
Broadis, Cindy	32,651
Broeder, Teresa	33,966
Broomfield, Pingjit	5,636
Brown, Angela	38,493
Brown, Brenda	27,518
Brown, Cindy	25,531
Brown, Curtis	22,283
Brown, Dawnelle	4,662
Brown, Eileen	70,287
Brumwell, Mary	35,723
Brunt, Sharon	8,976
Bruse, Lydia	50,229
Buchanan, Robert	46,909
Buchholz, Kevin	8,228
Budd Wutke, Darla	33,320
Buettner, Cheryl	20,002
Bugg, Jannah	5,827
Bullied, Dorothy	29,019
Bullock, Linda	50,057
Bulmer, Darin	3,275
Bumphrey, Brenda	57,467
Bunnell, Allison	4,146
Burnett, Barbara	30,103
Burns, Maureen	59,685
Burns, Melanie	23,798
Buttnick, Judith	5,722
Bushell, Marlene	36,423
Butlin, Barbara	42,270
Callaghan, Joan	28,374
Calvert, Joanne	18,231
Cameron, Marcy	42,088
Campbell, Judy	5,948
Campbell, Nimone	9,379
Campbell, Patricia	40,959
Campbell, Shauna L	58,831
Campbell, Wanda	59,509
Camphaug, Shawna	37,716
Canning, Audrey	30,235
Carlberg, Gladys	2,657
Carmichael, Karl	38,451
Carratt, Valerie	18,280
Carter, Janice	30,082
Casavant, Morris	40,247
Cayer, Janice	50,635
Chaisson, Alfred	41,493
Chaisson, Clara	62,455
Chaput, Kathleen	17,411
Chase, Myrna	23,683
Chernoff, Janelle	22,118
Chow, Amy	57,659
Chow, Cheryl L	21,595
Chow, Leissa	50,372
Christmann, Christina	29,292
Christmann, Donna	27,263
Christmann, Florence	30,177
Christmann, Tara	5,818
Churko, Melanie	7,045
Clark, Barbara	57,087
Clark, Brenda	45,870
Clark, Maryanne	53,943
Claypool, Michele	25,019
Cleave, Dianne	26,500
Clelland, Beverly	24,639
Coakwell, Tara	49,357
Cobbe, Carmen	44,630
Cochrane, Rod	61,173
Coghill, Victoria	4,765
Coghlin, Kathleen	4,063
Coghlin, Nancy	59,091
Cojocar, Cindy	22,679
Cole, Brenda	33,528
Cole, Tracy	27,844
Colenutt, Sharon	28,231
Collier, Donald	7,681
Colmin, Maureen	31,415
Colmin, Neil	32,668
Colwell, A Linda	27,554
Cook, Bill	73,158
Cook, Patricia	45,669
Cooper, C. Cindy	36,961
Cooper, Rona	13,539
Cornish, Barbara	26,439
Cossette, Deborah	26,811
Costain, Marie	21,541
Costley, Ellen	24,262
Cote, Sylvia	28,239
Cotter, Debra	50,480
Cox, Sheila	60,594
Cozart, Elaine	24,861
Crabb, Beth	18,530
Craig, Cheryl	101,277
Craik, Kathryn	13,296
Craik, Sherry	14,196
Cristo, Janet	40,375
Crocker, Karen	6,374
Croisetiere, Jennifer	16,824
Cronan, Denise	22,276
Crooks, Cheryl	27,838
Crowe, Cheri	20,786
Crowe, Evelyn	14,776
Cruz, Amy	46,503
Csada, Linda	52,501
Cunningham, Brenda	27,483
Cunningham, Cheryl M	28,410
Cunningham, Dallas	14,190
Dahlgren, Linda	27,765
Dancey, Colleen	56,379
Daniel, Georgina	30,141
Daniels, Glenda	26,285
Davalos, Pablo	11,997
Daviduk, Nancy	29,869
Davies, Tracey	28,078
Davis, Lynne	47,646
Day, Bettye	56,869
Dean, Beverley	31,115
Dean, Lynda	27,285
Dean, Tammy	20,156
Debaeremaeker, Charlene	28,373
Dell, Wanesa	11,417
Delorme, Gisele	29,680
Denet, Cheryl	23,987
Dennis, Ann Marie	69,109
Deobald, Brenda	12,489
Derbyshire, Juliette	27,431
Deringer, Gina	56,263
Dermody, Michelle	23,316
Desanghere, Suzanne	32,903
Diacon, Mona	31,111
Dick Andres, Susan	28,520
Dick, Denise	58,156
Didyk, Joan	22,550
Dill, Daphanie	17,830
Dixon, Karen	55,068
Dixon, Pat	28,581
Dmetrichuk, Verna	27,378

Dobrescu, Jacquelin	30,434
Doepker, Bernie	43,886
Doerksen, Kim	17,532
Doherty, Shirley	39,048
Dombowsky, Amanda	11,299
Dombowsky, Audrey	15,126
Dombowsky, Eva	39,479
Donley, Teresa	54,684
Dorward, Carol	50,985
Dowling, Michelle	52,159
Downes, Tim	41,924
Drake, Dale	48,350
Drake, Isabel	31,566
Dreger, Patricia	34,751
Dreger, Wanda	56,096
Driedger, Heather	47,052
Drouin, Yvonne	17,186
Duckworth, Christie	14,782
Duffy, Cheryl	44,886
Dufresne, Ron	10,861
Dumonceau, Paulette	13,770
Dunbar, Lynne	30,827
Duncan, Tammy	56,108
Duncan, Velda	17,582
Dunlop, Doris	22,844
Dupuis, Diane	45,087
Durand, Sylvia	61,329
Duzan, Nancy	30,879
Duzan, Shauna	15,979
Dykes, Donna	33,298
Easterby, Marie	17,106
Ebbett, Pamela	54,404
Eberts, Glynnis	63,501
Eklund, Michelle	12,399
Elder, Gail	7,882
Eldstrom, Joan	42,839
Elias-Lins, Linda	34,804
Elkin, Joy	28,993
Ellert, Clara M	51,132
Ellingson, Joyce	20,689
Ellingson, Marie	52,747
Elliott, Jason	2,583
Ellis, Dolores	30,090
Ellis, Margaret	27,216
Elsworth, Ruth	13,458
Empey, Selma	58,679
Endicott, Gale	7,153
Engel, Barbara	20,916
Engler, Kathryn	56,872
Engstrom, Leslie	57,964
Engstrom, Pamela	40,094
Enns, Rhonda	11,520
Erb, Roxanne	19,546
Erbach, Jennifer	13,556
Erickson, Betty Ann	8,692
Erickson, Meagan	8,256
Erickson, Sharon	46,480
Ernest, Shirley	36,505
Erskine, Bonnie	22,569
Etches, Robert	273,726
Evans, Joyce	22,259
Ewart, Ronald	27,819
Facca, Leanne	29,743
Fafard, Charlene	14,785
Fagan, Tanya	7,473
Farrell, Margo	31,911
Farwell, Faye	37,666
Fedorowich, Michael	3,592
Fee, Carol	20,591
Fehr, Mona	27,742
Ferguson, Dianne	78,994
Ferguson, James	53,447
Fernell, Karen	54,878
Feucht-Fender, Terri	30,948
Fieldgate, Catherine	34,721
Filipowich, Kathleen	59,855
Filomeno, Enrique	35,681
Filson, Lavonne	17,711
Finiak, Janice	19,511
Fink, Tracy	3,523
Fiset, Kari	6,494
Fiske, Evelyn	22,420
Fitterer, Cheryl	49,520
Fitzpatrick, Gail Jani	56,161
Fitzpatrick, Jeanette	24,191
Fjeldberg, Rynae	57,496
Flaman, Darlene	30,260
Fleenor, Myrna	54,517
Flegel, Deborah	19,040
Flegel, Elaine	39,163
Fletcher, Carmille	30,917
Florizone, Dan	128,901
Flowers, Barbara	77,371
Forer, Denise	34,571
Foresi, Diana	37,561
Forest, Shirley	16,941
Forman, Sheila	6,381
Forrest, Lois	62,814
Fortman, Brian	29,126
Fortman, Linda	27,838
Fortman, Shona	27,205
Foster, Judy	23,571
Fowler, Sandra	41,231
Fox, Alison	32,836
Francoeur, Lisa	44,309
Frank, Dianne	36,730
Frank, Gwenith	60,970
Franks, Joanne	27,967
Fraser, Dan	46,073
Free, Doris	25,108
Freeman, Deborah	47,714
Friesen, Joyce	30,884
Froehlich, Deneen	35,389
Froehlich, Kelly	57,948
Froehlich, R Lynn	29,420
Froese, Lisa	21,369
Fryklund, Lois	29,504
Fryklund, Susan	51,791
Fuhrmann, Geraldine	12,032
Funk, Jeanette	16,569
Gagne, Doris	19,751
Gallant, Donna	30,555
Gamble, Carole	53,291
Gamble, Marla	31,122
Gamble, Myrna	28,868
Ganzer, Shelley	69,454
Gardner, Elaine	25,371
Gardner, Robert	14,287
Gardner, Sheila	16,679
Gardner, Yvette	33,303
Gareau, Rose	36,020
Garratt, Darlene	20,305
Gaucher, Adrien	77,682
Gavelin, Bernice	21,952
Gawley, Vurla	9,403
Gee, Teresa	54,631
Geiger, Bentley	31,043
Geiger, Ernest	36,411
Geiger, Lynne	21,240
Geis, Jackie	11,929
Geliert, Barb	21,331
Gellner, Lani	22,506
Geraghty, Janet	28,090
Gerbrand, Rosemary	22,204
Gibson, Jennifer	31,240
Giesbrecht, Jaynee	44,932

Gignac, Paul	34,502
Gilbert, Chere	49,200
Gilliland, Mark	11,637
Gilmour Kessler, Linda	41,823
Gleim, Sandra	56,717
Godin, Fairie A	54,035
Good, Laurie	53,271
Goodison, Melonie	33,998
Gosling, Avis	51,349
Goud, Dan	41,172
Goud, Douglas	3,782
Goudie, Darlene	59,050
Grado, Derrick	39,619
Grant, Marnie	5,621
Grant, Mathilda	55,719
Gray, Beverly	6,704
Gray, Sandra	23,771
Green, Janice A	51,547
Green, Paula	31,528
Greggersen, Ann	24,440
Gregoire, Marlene	30,605
Gregor, Carol	53,637
Griffin, Karin	2,845
Griffin, Kathy	60,693
Griffin, Linda	58,308
Griffin, Melba	25,959
Griffin, Tanya	14,001
Grosenick, Margot	32,226
Gross, Lorraine	32,404
Guest, Tamara	14,189
Guillaume, Allyson	60,145
Guillaume, Brenda	31,971
Gummeson, Phyllis	50,115
Guthrie, David	54,223
Gyrlevich, Louise	58,367
Hack, Cherylynn	29,658
Hadley Cole, Rona	59,864
Hager, Brad	54,703
Haines, Michael	63,470
Hales, Susan	30,374
Hall, Juanita	30,548
Hall, Shelly	30,481
Halladay, Bobbi	15,173
Hallick, Deanna	2,913
Hamilton, Lorie	21,370
Hamm, Barb	21,399
Handfield, Leslie	38,893
Handfield, Linda	37,809
Handley, Jane	34,457
Hanevelt, Cecilia	41,749
Hanlon, Debbie	25,618
Hanna, Cheryl	30,243
Hanover, Tracy	28,790
Harden, Patricia	28,116
Harding, Larry	40,057
Hardy, Diane	47,018
Harper, Leah	31,561
Hart, Betty Ann	27,081
Hart, Rhonda	2,966
Hartell, Angela	9,302
Hasmatali, Sheryl	55,685
Hassett, Cathy	23,596
Hatcher, Elizabeth	57,527
Hatley, Krista	2,640
Haug, Paula	22,979
Haukaas, Brenda	54,437
Hauser, Jeff	6,238
Hauser, Kara	23,467
Hayden, Janice	30,150
Hayter, Marnie	18,120
Heagy, Julianne	5,747
Heagy, Shirley	27,075
Heath, Stacey	16,368
Heebner, Sylvia	5,144
Heilman, Louise	28,857
Hein, Beverly	28,005
Heinbigner, Doreen	9,898
Heinen, Arnold	16,442
Held, Marie	27,269
Helland, Joanne	58,949
Hembroff, Connie	40,440
Hemsworth, Cheryl	25,618
Hennenfent, Cristin	7,243
Hennenfent, Kandice	71,884
Hetke, Lori	35,293
Hicke, Ralph	12,680
Hicks, Dorothy	41,772
Hicks, Florence	27,921
Hicks, Pat	60,477
Hiebert, Ursula	7,643
Hill, Gary	35,936
Hilton, Suzanne	32,194
Hiltz, Verna	5,028
Hjelsing, Karrie	6,668
Hjelsing, Kathy	31,859
Hodgson, Rhonda	20,584
Hoffman, Arlene	34,209
Hoffos, Donna	63,557
Hogg, Ilene	32,055
Hollebeke, Coleen	30,321
Holmes, Lisa	7,211
Hopkins Krukoff, Cindy	4,621
Horacki, George	6,684
Hordyk, Cornelia	15,503
Hordyk, Elisa	12,546
Houseman, Evelyn	34,376
Howard, Janet	6,189
Howe, Erin	40,460
Howes, Lynne	43,985
Howick, David	24,415
Hubbard, Elaine	18,736
Huber, Marvin	43,092
Huber, Terry	30,038
Hudson, Donna	56,435
Hudson, Karen	18,693
Hundeby, Janet	51,195
Hurlburt, Robert	97,286
Hutchinson, Brenda	17,403
Hutchinson, Susan	26,070
Hutchinson, Terry	91,686
Huyghebaert, Diane	12,768
Huyghebaert, Eveline	66,305
Hysuick, Gloria	31,877
Inglis, Patricia	4,568
Ireland, Diane	71,884
Ireland, Sharon	42,387
Iversen, Colleen	31,513
Jackson, Clarence	28,743
Jalbert, Yvonne	10,800
James, Glenda	5,377
James, Gloria	19,106
James, Laura	23,267
Jansen, Lynn	13,252
Janzen, Eldon	3,249
Jarton, Angela	8,576
Jasper, Sharon	26,925
Jensen, Debbie	49,852
Jepson, Donna	5,817
Jepson, Dulone	26,602
Jesic, Srbijanka	6,738
Jesse, Deborah	38,377
Johnson, Allyson	49,348
Johnson, Cynthia	46,838
Johnson, Darren	58,326
Johnson, Deborah	2,835
Johnson, Elaine	24,280

Johnson, Heather	58,056
Johnson, Jacquelin	54,609
Johnson, Jonne	18,022
Johnson, Pamela	56,688
Johnson, Terryl	56,070
Johnson, Wayne	10,029
Johnston Harper, Pauline	47,481
Johnston, Dianne	17,288
Johnston, Donna	42,493
Jones, Glorianne	25,810
Jones, Holly	26,027
Josdal, Tyrone	104,126
Joseph, Themmalil	33,129
Joyal, Marlene	49,900
Judd, Linda	26,360
Judd, Tracy	26,294
Juell, Jody	24,431
Jukes, Jackalyn	42,020
Justason, Bernadett	15,633
Kalanuk, Jean	30,136
Karst, Teresa	62,365
Keail, Sylvia	56,107
Keen, Laurette	26,686
Keen, Tamara	17,231
Keens, Caron	40,460
Kell, Gayle	60,710
Kempert, Wanda	13,191
Kennedy, Connie	18,839
Kennedy, Elaine	27,783
Kergan, Guy	78,884
Kerr, Daniel	11,936
Kerr, Jean	31,634
Kerr, Shirley	24,812
Kien, Darlene	55,917
Kilborn, Rebecca	6,045
Kimball, Sandra	40,100
Kinchen, Ann	30,564
Kindrachuk, Joye	71,884
Kineshanko, Eleanor	31,637
King, June	34,154
King, Neil	45,893
Kinnee, Debra	30,723
Kirby, Diane	12,851
Kirby, Nicole	19,198
Kirschman, Sandra	2,797
Kittler, Shelly	60,155
Kitts, Lynn	44,070
Kjarsgaard, Ivy M	5,551
Klein, Carol	32,052
Klein, Sally	16,081
Klein-Harper, Gwen	25,457
Klippenstein, Cheryl	19,645
Knapik, Sonya	6,055
Knelsen, Cindy	30,950
Knight, Patti Jo	32,068
Knittel, Catherine	56,654
Knoll, Gwen	9,416
Knudson, Katherine	36,999
Koch, Denise	18,529
Kocis, Karen	5,724
Konkin, Joan	56,405
Kowalski, Gwen	63,216
Kozakowski, Shawn	7,372
Krawczyk, Colette	27,382
Krepakevich, Kevin	71,884
Kretsch, Madalene	27,912
Krusky, Arlene	29,238
Kryski, Darleene	7,803
Kuchinka, Julie	31,694
Kulcsar, Jolene	6,577
Kurz, Carolyn	23,392
Kurz, Craig	23,416
Kurz, Marilyn	31,607
Kwan, Beverley	56,747
Kwan, Rhonda	53,178
Kwan, Stephen	5,588
Kwasnicki, Patsy	28,395
Labuk, Barbara	17,544
Lachapelle, Brenda	11,155
Lalonde, Janet	47,972
Lamarre, Ann	33,290
Lamb, Darcy	9,380
Lambert, Colleen	46,722
Lamont, Marilyn	22,200
Lamontagne, V Shelly	23,348
Landin, Isobel	32,277
Langdon, Karyn	56,385
Langeler, Dorothy	19,201
Langer, Joyce	13,995
Langer, Wendy	6,099
Langman, Barbara	19,572
Lapare, Paulette	28,200
Laporte, Shirley	54,087
Larocque, Mary	26,405
Laube, Inez	30,209
Lautermilch, Claudette	12,385
Lavallee, Rose	50,460
Lavanway, Kathryn	30,750
Law, Linda	57,054
Lawrence, Colleen	31,948
Le Courtois, Robin	51,529
Lebere, Mark	4,360
Leduc, Beatrice	25,120
Lee, Webster	9,927
Legare, Donna	28,692
Legare, Patricia	35,045
Legare, Tracey	24,332
Legare, Wendy	27,700
Lehmann, Karen	44,339
Lesy, Julie	26,269
Lethbridge, Alice	4,834
Lethbridge, Julia	17,427
Lethbridge, Shannon	12,562
Leugner, Patti	31,407
Lewis, Shawna	50,283
Lewko, Valerie	28,050
Lewry, Janet	16,212
Lewry, Patricia	15,317
Lidberg, Aldea	31,262
Liguori, John	77,209
Lind, Norma	49,499
Lindquist, H Lorne	32,357
Linford, Erin	14,518
Lisik, Sandra	28,242
Lockyer, Erna Del	32,010
Longworth, Linda	33,043
Longworth, Lorna	22,318
Lorencz, Therese	58,591
Lovick, Valerie K	60,667
Low, Bonnie Je	6,054
Lowes, Joanne	51,517
Ludke, Mona	21,763
Ludwar, Darwin	27,301
Ludwar, Kara	28,943
Lyons, Brett	53,690
Ma, Michelle	30,387
MacDiarmid, Joyce	63,470
MacDonald, Margie	8,109
MacFarlane, Tracy	9,507
MacKenzie, Dawn	51,510
Macknak, Arlene	37,527
Macknak, Susan	63,283
Mackow, Janet	25,424
Maclachlan, Sandra	29,666
Maclachlan, Shanon	21,016
MacMillan, Isabel	13,305

MacMillan, Jennifer	19,635
MacNutt, Gail	7,027
Mader, Janet	9,015
Maffenbeier, Heather	28,412
Maffenbeier, Nichole	31,823
Magee, Iris	27,226
Mah, Vivian	22,707
Maher, Margaret	6,663
Maier, Donna	10,701
Mainil, Kimberley	29,903
Malcolm, Helen	39,340
Marcil, Laurette	22,452
Marciszyn, Anne	38,103
Mardell, Tracy	21,703
Markewich, Barbara	46,060
Markovinovich, Agnes	18,972
Marsh, Jacquie	21,836
Martel, Carol	8,162
Martens, Sherry	42,293
Martin, Pansy	28,612
Martin, Terry	6,825
Martina, Wendy	23,238
Martynuk, Bonita	46,825
Marzolf, Geri-Lynn	4,460
Matt, Dana	8,359
Mattus, Amy	2,895
Mattus, Donna	38,684
Mayes, Jo-Anne	13,196
McBride, Shirley	55,192
McCallum, Lyndon	15,056
McCallum, Rhonda	61,347
McCormack, Evelyn C	65,081
McDonald, Betty Lou	24,572
McDowell, Tracy	21,944
McEwen, Celia	14,974
McFadden, Arin	54,724
McFadden, Brandy	51,812
McGillivray, Kathyrn	55,477
McGillivray, Scott	64,114
McGonigal, Lorraine	6,041
McGrath, Vicky	34,676
McGregor, Carol	8,929
McInnes, Maryellen	67,539
McKay, Holly	27,545
McKay, Josephine	5,670
McKechnie, Nadine	28,371
McKenna, Jo-Ann	46,737
McKeown, Elaine	36,545
McLean, Krista	20,227
McLean, Tanya	19,449
McLennan, Cindy	29,596
McMann, Sheri	5,851
McMaster, Joan	34,592
McMaster, Rhonice	28,027
McNabb, Kim	13,054
McNaughton, Lesa	31,256
McNulty, Shelly	31,884
Medders, Christine	37,564
Medlock, Eleanor	27,252
Meeks, Melanie	3,656
Meginbir, Anne	19,930
Mein, Lynn	28,462
Meliquist, Leanne	31,697
Melnychuk, Brenda	31,403
Menzies, Sandra	5,799
Mercer, Tina	43,775
Merifield, Danielle	21,219
Meshka, Cheryl	29,572
Messner, Donna	19,879
Metin, Jennifer	5,202
Metzger, Joan	31,562
Meyer, Gisele	11,210
Mielke, Gwen	32,875
Mielke, Janice	55,242
Mielke, Twyla	4,368
Miles, Christine	29,672
Millar, Frances	3,543
Miller Moyse, Gwen	37,134
Miller, Gail	36,835
Miller, Heather	10,514
Miller, Kent	38,008
Miller, Lenore	39,495
Miller, Sandra	27,023
Miller, Tamye	63,813
Milne, Carol	48,232
Milne, Shelley	10,280
Milner, Thomas	8,100
Mitchell, Don	55,296
Moffat, Christa	76,216
Moffat, Connie	2,789
Molde, Helen L	59,969
Molsberry, Faye	31,762
Molsberry, Marjorie	43,188
Molyneux, Jennifer	37,526
Monea, Deborah	26,236
Monteyne, Gisele	20,142
Montgomery, Irene	60,032
Montgomery, Jennifer	4,120
Montgomery, Marie Ros	60,438
Montgomery, Scott	12,132
Moore, Isabel C	60,822
Moore, Jean	12,439
Moore, Lois	26,966
Moran, Shelley	36,526
Morgan, Deborah	3,541
Morhart, John	14,318
Morland, Darlene	62,573
Morrison, Danaye	16,198
Morrison, Marlene	20,003
Mortenson, Kerry	2,702
Moulding, Carol	18,731
Moulding, Donna	59,536
Mowchenko, Cheryl	17,525
Mudry, Dave	69,540
Muhle, Janice	4,520
Muir, Dorothy	28,874
Mulholland, Edith	4,938
Munn, Rita	29,974
Munroe, Landis	23,659
Munroe, Terry	45,025
Murdoch, Jane	40,717
Murdock, Irene	27,844
Myers, Linda	20,289
Myers, William	2,742
Mykytiw, Janet	7,913
Myles, Teresa	22,869
Nagra, Yvonne	24,284
Najborowski, Gerri	18,322
Nash, Joyce	28,060
Neal, Sheila	49,858
Neff, Nichole	30,988
Neigel, Darcy	63,309
Nelson, Bonnie	11,483
Nelson, Charlene	29,182
Nelson, Joyce	5,492
Nelson, Robert	27,753
Nelson, Terri	24,587
Nerland, Koel	9,256
Nestor, Kaye	30,894
Neufeld, Diane	32,504
Neufeld, Lawrence	40,238
New, Bonnie	32,447
Newans, Robin	45,203
Newberry, Stacey	16,490
Newton, Dola	17,456
Nguyen, Bich	27,786

Nicholl, Timothy W	51,500
Nicholls, Brenda	59,540
Nicholson, Raelynn	45,411
Nickell, Crystal	12,347
Nicolay, Sheree Le	37,176
Nicolson, Sharon	56,869
Nieminen, Tara	18,874
Nikolic, Shelley	8,257
Norrish, Christy	10,870
North, Carol	30,606
Nurse, Jeanette	32,587
Nyman, Doreen	8,697
O'Connell, Linda	3,276
Ocrane, Sandra	39,099
Oddan, Sharon	29,437
Oen, Barb	29,192
Ofstedahl, Donna	55,951
Ogle, Crystal	18,339
Ogle, Wanda	42,642
Olafson, Vicki L	48,743
Oledzki, Joan	60,803
Olsen, Debbie	27,933
Olson, Brenda	2,690
Olson, Edith	30,918
Oram, Dianne	43,549
Orban, Doreen	29,782
O'Reilly, Audrey	60,610
Orten, D Lynn	31,646
Osemlak, Pauline	47,129
Overs, Jody	29,520
Oviedo, Trinidad	22,134
Owatz, Krista	54,332
Oxley, Clarice	36,433
Oxley, James	86,613
Paidel, Esther	28,416
Paluk, Carol	32,983
Palmer, Laurie	32,649
Palmier, Ann	30,808
Palmier, Deanna	9,313
Pandachuck, Vernon	34,309
Papic, Karen	29,024
Papuc, Donna	12,285
Papuc, Holly	32,868
Parchman, Carole	47,756
Pardy, Arlene	56,582
Parker, Lisa	38,630
Parsons, Teana	10,827
Pasquet, Corinna	31,380
Passmore, Arlene	25,452
Passmore, Linda	31,388
Paterson, Dorothy	13,071
Paul, Connie	23,829
Paulhus, Rita	28,055
Paull, Elizabeth	59,685
Paulowicz, Elizabeth	16,615
Paulowicz, Jeffrey	2,558
Payant-Dancia, Robbie	58,724
Payne, Adele	22,122
Payne, Margaret	30,268
Pearson, Shannon	37,455
Pecusik, Catherine	65,397
Pedersen, Tara	31,439
Pederson, Sheryl	3,376
Peneycad, Elizabeth	19,713
Penner, Rocky	34,613
Pennington, Debbie	31,084
Perkic, Nada	11,751
Perry, Leslie	18,469
Peskleway, Cindy	32,008
Peter, Jeanette	55,847
Peter, Naomi	22,338
Petersen, Joanne	33,229
Peterson, Eyvonne	67,359
Peterson, Faye	28,239
Peterson, Lisa	29,841
Peterson, Lydia	18,202
Petrovic, Betty	32,745
Petruic, Judy	40,797
Philipation, Travis	42,156
Piche, Kathy	16,666
Pierce, Taryn	11,068
Pilsner, Carol	28,497
Pinfold, Donna	13,635
Plamondon, Carolyn	13,232
Pocuca, Gordana	28,906
Polley, Wendy	31,285
Pomedli, Maxine	40,351
Pompu, Doreen	25,267
Popescu, Carol	30,888
Pouteaux, Sarah	50,430
Prebushewski, Walter	19,448
Prefontaine, Richard	32,068
Preston, Peggy	27,680
Pretzer, Anna	39,447
Printz, Bertha	2,628
Printz, Edith	7,478
Puckett, Lynn	58,652
Punga, Gisele	16,730
Purdy, Dennis	33,544
Qelaj, Xhevrije	7,020
Quinn, Kimberly	19,955
Rader, Susan	38,099
Radfelder, Marie	29,787
Rasmussen, Kathy	23,132
Rathwell, Grant	64,058
Ray, Helene	17,655
Rayner, Lorraine	28,830
Reader, Eunice	13,628
Reader, Glona	32,854
Redshaw, Ellen	29,839
Redstone, Theresa	22,266
Reich, Bev	26,440
Reihl, Debbie	57,685
Reimche, Reginald	40,559
Reimche, Sheila	29,053
Reimer, Penny	38,957
Reisdorf, Beverley	31,316
Remoue, Marilyn	52,949
Rhodes, Diane	23,982
Rice, Christine	31,955
Richards, Tracy	37,773
Richardson, Caroline	26,680
Richardson, Susan	2,675
Richter, K Peter	26,160
Ridley, Bonnie	16,787
Ring, Loretta	40,848
Riou, Debbie	15,385
Rivard, Wendy	37,722
Roach, Shelley	61,149
Robb, Donna	13,045
Roberts, Christa	44,930
Robertson, Jackie	57,389
Robertson, Roseanne	54,876
Robinson, Bonnie	33,901
Robinson, Darryl	21,487
Robinson, Nicole	14,035
Robinson, Troy	5,800
Rogers Zahariuk, Jill	13,591
Rogers, Shannon	63,470
Rogoschewsky, Louise	25,129
Rollie, Wendy	54,165
Rolston, Wendy	21,150
Romanow, Joanne	3,762
Roney, Debbie	33,351
Rosso, Kathleen	16,229
Rousell, Marlene	29,115

Rudd, Nola	59,184	Siljer, Robert	31,693
Rudeen, Gwen	30,327	Silvester, Paul	67,490
Rumancik, Peter	55,779	Silzer, Sharon	32,796
Runzer, Sandra	46,774	Simmons, Lorna	49,744
Rusnak, Gerald	3,476	Simpkins, Kelly	30,499
Rusnak-Weekes, Nicole	41,975	Simpson, Melanie	30,745
Russell, Karen	17,585	Sinclair, Cathy	15,489
Rust, Johanne	44,493	Sinclair, Juliet A	57,580
Rust, Olive	25,857	Sinclair, Lucinda	37,737
Rusu, Troy	44,608	Sinclair, Rita	30,853
Ruzicka Olson, Cone	52,029	Sjoberg, Dennis	69,178
Ryan, Beverley	57,951	Sjoberg, Ellen	57,609
Ryerson, Ellen	24,653	Slater, Kehanne	13,674
Sabourin, Dolores	60,116	Slater, Michael	3,256
Sabraw, April	6,583	Small, Juanita	32,364
Saemann, Monica	26,242	Smith, Angela	3,352
Saraba, Janice	67,202	Smith, Anita	33,246
Salamon, Scott	28,463	Smith, Brenda	47,245
Salido, Deign	73,093	Smith, Brenda	6,179
Salido, Joanne	40,407	Smith, Cathy	40,414
Sanden, Wendy	54,143	Smith, Debbie	17,028
Sanders, Anita	52,080	Smith, Donna	41,463
Sanderson, Barbara	29,859	Smith, Gail	24,549
Sanderson, Lois	28,712	Smith, Marlene	18,409
Sanguin, Myra	20,903	Smith, Mary	29,996
Sawers, Denise	39,189	Smith, Marylynn	77,209
Scerbe, Silva	20,252	Smith, Megan	3,516
Schafer, Clareen	25,658	Smith, Mike	3,108
Schanoski, Paul	40,862	Smith, Penelope	32,317
Schauenberg, Wendy	23,047	Smith, Robert	32,673
Schellenberg, Tara	33,746	Smith, Shelley F	53,619
Schellenberg, Wayne	5,710	Smith, Violet	9,004
Schick, Opal	26,950	Sobottka, Bonnie	75,436
Schindel, Evelyn	7,541	Sommerfeld, Sheri	7,846
Schira, Judy	8,355	Sowden, Amanda	39,244
Schieger, Cheryl	12,009	Spark, Shauna	14,457
Schmitz, Terri-Lyn	12,944	Sparks, Debbie	46,944
Schnare, Gwen	11,688	Speiran, Lucille	22,016
Schnare, Tony	12,368	Spence, Laura	34,562
Schneck, Chrystal	32,838	Spencer, Elaine	46,827
Schneider, Arlene	48,791	Spicer, Lianne	22,945
Schnor, Wanda	19,406	Spriggs, Joanne	13,639
Schoenau, Myrna	71,884	Springall, Pearl	30,827
Schoffer, Larry	27,048	Sproule, Cindy	7,269
Scholiar, Sharon	27,562	St John, Melissa	3,498
Schulties, Carole	6,104	Stacey, Katherine	9,889
Schultz, Elaine	20,595	Stadnyk, Katherine	31,511
Schwabe, Heather	30,964	Stangby, Corey	12,650
Scott, Deborah	66,051	Stankewich, Brenda	43,544
Scott, Shannon	10,476	Stapor, Paul	35,598
Seaborg, Debbie J	52,817	Statham, Betty	28,288
Seaborg, Debbie M	32,762	Statham, Cheri	57,479
Searle, Cheryl	10,273	Stationwala, Ala	77,209
Searle, Christine	27,573	Steckhan, Edna	63,209
Sebastian, Debbie	9,325	Steel, Brenda	59,071
Segall, Heather	70,786	Stenerson, Wade	50,329
Seida, Norine	57,503	Stenger, Barbara	29,787
Seip, Kim	42,318	Stephan, Elisa	27,983
Selinger, Pauline	33,839	Stephenson, Wanda	23,536
Sereda, Michelle	8,829	Stevens, Debra	55,986
Shannon, Shelly	63,470	Stevens, Donna	30,078
Shaw, Florence	13,709	Stevens, Gail	4,772
Shaw, Joanne	21,786	Stevenson, Doreen	29,075
Shepherd, Carol	30,114	Stevenson, Nadine	5,351
Shepherd, Hilda	33,960	Stewart, Cathy	34,890
Shiers, Mark	59,121	Stewart, Debbie	28,462
Shiers, Sandra	24,112	Stewart, Jacquelin H	34,021
Shirkey, Patti	62,000	Stewart, Jacquelin C	2,759
Shook, Connie	4,937	Stewart, Shannon	10,172
Shook, Darlene	12,083	Stobbs, John	51,768
Shook, Shelley	37,905	Stock, Irene	22,640
Short, Dianne	6,682	Storozuk, Yvette	64,083
Sidebottom, Sarah	12,489	Strange, Debra	65,852

Stratulat, Yvonne	27,214
Straub, Carol	30,913
Straub, Jacquelin	59,146
Straub, Lorrie	20,422
Strieb, Lorette	3,266
Striha, Lynn	58,893
Strom, Sheida	47,784
Stuhlhoff, Jamie	11,740
Styles, Carole	5,127
Styles, Cheryl	6,707
Summach, M Joy	20,734
Summers, Candace	15,573
Sutherland, Carrie	2,762
Sutherland, Deneen	30,600
Swanson, Kerry	48,077
Swaok, Joan	63,486
Switzer, Betty	59,774
Symenuk, Sherry	32,274
Szabo, Carmen	6,831
Tardif, Mary	2,594
Taylor, Correna	46,247
Taylor, Margaret	37,330
Tendler, Catherine	19,528
Tendler, Cathy	45,065
Tendler, Debbie	18,129
Terry, Ernest	63,678
Thain, Sheryl	3,135
Theede, Maryanne	63,231
Theriault, Aline	29,177
Thibault, Michelle	24,600
Thomas, Kathy	15,530
Thome, Dana	33,927
Thompson, Marcie	54,711
Thorhaug, Darlene	12,842
Thorhaug, Patsy	17,718
Thorson, Mary	3,565
Thronberg, E Jean	31,055
Thul, Gayle	42,925
Thul, Lori	47,047
Thul, Michael	3,942
Tizzard, Olive	14,995
Tkachuk, Brian P	39,327
Tkachuk, Bryn	2,940
Toma, Debbie	32,807
Tomashewski, Tannis	3,004
Tomyn, Judy	12,324
Tonge, Reagan	4,806
Tonner, Daphne	17,239
Topola, Diane	43,053
Topola, Leanne M.	59,974
Topp, Chad	7,708
Torgerson, Marilyn	37,939
Traves, Meagan	31,684
Treleaven, Shelly	61,216
Tremblay, Shirley	30,407
Trew, Shelley	28,743
Trudel, Susan	29,143
Trumbley, Gayle	35,147
Truscott, Trent	71,884
Trusty, Alice	53,340
Trusty, Tammy	10,491
Turks, Gaylene	25,584
Tysdal, Elizabeth	36,253
Ulmer, Amanda	4,079
Urquhart, Debra F	61,944
Usher, Dawn	29,441
Vaessen, Leisa	60,451
Vervile, Lorraine	32,553
Vetter, Lorraine	55,805
Vohland, Chris	26,163
Vought, Mark	185,713
Voth, Norlaine	61,084
Wade, June	63,470
Wagner, Amanda	24,319
Wagner, Rose-Anne	31,350
Waldenberger, Vanessa	47,554
Walker, Cynthia	30,352
Walker, Pamela	7,062
Walker, Vivian	35,255
Wall, Tonia	31,343
Waller, Marilyn	27,294
Waller, Stanley	10,235
Walsh, Brenda	22,903
Walters, Jynelle	6,438
Walters, Lucille	32,436
Walters, Renee	17,630
Walton, Kim	9,140
Wandler, Brenda	20,669
Wanner, Brian	60,743
Ward, Cheryl	33,478
Ward, Kim	23,815
Wark, Caroline	24,932
Warken, Deidre	33,276
Warnecke, Gail	17,706
Warren, Barbara	21,296
Waselenko, Julie	23,165
Wasylenka, Dixie	58,385
Wasylowich, Katherine	27,658
Watling, Patricia	36,023
Watt, Helen	32,424
Weal, Rachel	17,714
Weiss, Debra	27,810
Welch, Gaye	26,566
Wendt, Paul	36,412
Wendt, Sandra	26,266
Wendzina, Theresa	15,094
Westphal, Terralee	13,907
Wheeler, Lacey	5,240
Wheeler, Larry	26,388
White, Mary	57,154
White, Patricia	31,119
Whitfield, Jean	25,403
Whitney, Betty Ann	22,655
Whitney, Lorena	18,654
Wicharuk, Judy	51,833
Wiebe, Brigitte	45,479
Wiebe, Donna	35,630
Wiks, Ruth	30,817
Wilder, Wanda	30,400
Willatt, Linda	51,395
Willett, Denae	5,546
Williams, Kathryn	52,726
Williams, Loretta	31,070
Williams, Shannon	48,200
Williams, Sharla	28,335
Williams, Teresa	36,805
Williams, Tim	25,520
Williamson, Donna	32,430
Willis, Sandra	6,655
Wilm, Joanne	65,730
Wilson, Jacquline	10,375
Wilson, Jolene	43,854
Wilson, Judy	30,850
Wilson, Karen	25,421
Wilson, Tammy	12,287
Winkler, Lucyna	57,393
With, Kathy M	36,974
Wittal, Gerrilynn	62,356
Wohlberg Knelsen, Sharon	49,036
Wolfe, Jacquelin	64,175
Woloschuk Connor, Laurie	57,708
Wong, Gail	48,886
Wood, Darcy	50,400
Wood, Katherine	35,740
Woode, Cecile	26,552
Woodley, Lee Anne	11,331

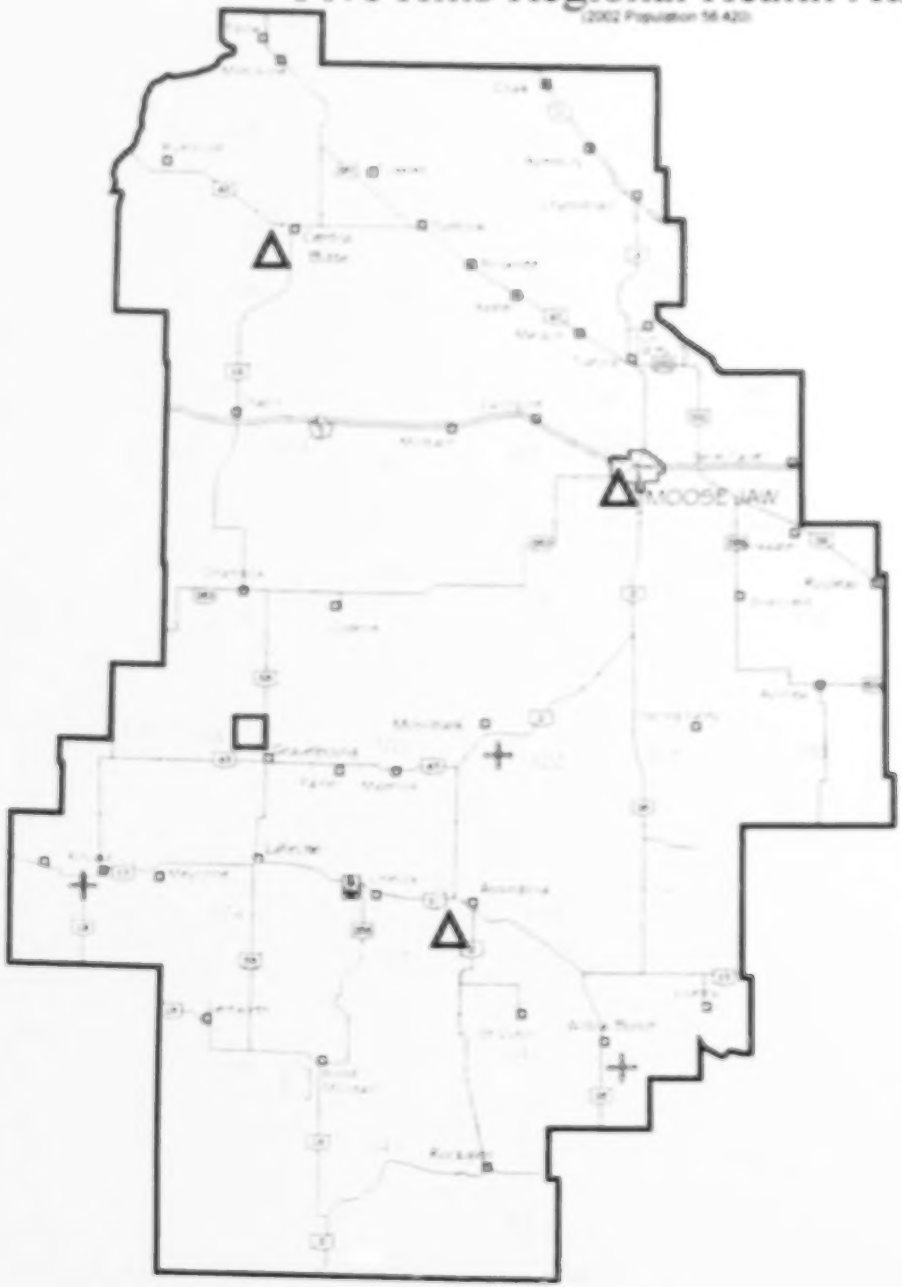
Payee Disclosures - Five Hills Health Region 2003 - 2004

Work, Jodi	41,474	Young, Donna	25,373
Wostradowski, Bonnie	47,731	Young, Kim	10,530
Wotherspoon, Elaine	3,881	Young, Shirley	11,419
Wozniak, Yvonne	56,211	Yulyahsheva, Gavhar	31,050
Wright, Beverly	51,080	Zabolotney, Kim	34,218
Wylie, Kim	4,099	Zadorozny, Rosslyn	77,209
Yackel, Cynthia	32,818	Zaidan, Vanessa	6,133
Yankow, Loretta	31,439	Zelaya, Karina	31,585
Yore, Nathria	36,163	Zimmerman, Sheryl	32,917
Yatchuk, Kelly	36,085	Zinn, Alison	3,594
Yonga, Norma	21,981	Zinn, Brenda	4,417
Yost, Jackie	20,546	Payees under $2,500	226,879
Yost, Lynda Lee	60,777		$ 41[illegible],144
Young, Darlene	21,424		

Saskatchewan Health

Five Hills Regional Health Authority

(2002 Population 56,420)



LEGEND

- Regional Health Authority
- Rural Municipalities
- Roads
- Indian Reserves
- Hospital
- Hospital with attached Special Care Home
- Special Care Home
- Health Centre or Community Health and Social Centre
- Health Centre with attached Special Care Home

CITB GIS Unit RA 10/22/02 RHA_02.DWG

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